



**TOWN OF MONUMENT
CITIZENS SERVICE LEVELS ADVISORY COMMITTEE
MEETING AGENDA**

THURSDAY, JUNE 11, 2026 – 4:00 PM

Monument Town Hall - Council Chambers
645 Beacon Lite Road - Monument, CO 80132

[Join the meeting now](#)

Meeting ID: 293 672 522 832 14

Passcode: zJ6cr9wQ

1. Call Meeting to Order:

2. Roll Call:

3. Approve Meeting Minutes:

- a. Meeting Minutes - May 14, 2026

4. Public Comment:

5. Presentations:

- a. Parking at Monument Lake update – Jennifer Phillips, Finance Director
- b. Water Rates update – Jennifer Phillips, Finance Director
- c. Community Survey Results – Madeline VanDenHoek, Town Manager
- d. 2026 Amended Budget – Laurie Young, Finance Manager
- e. Long Range Financial Forecast – Steve Murray, Senior Accountant

6. Adjournment:

**TOWN OF MONUMENT, CITIZENS SERVICE LEVELS ADVISORY COMMITTEE
REGULAR MEETING MINUTES**

Thursday, April 09, 2026 – 4:00 PM

Monument Town Hall, Council Chambers – 645 Beacon Lite Rd., Monument CO 80132

Hybrid Meeting – Remote Participation Via Teams

COMMITTEE MEMBERS	TOWN STAFF
PRESENT: John Lewis, Committee Chair Brandy Turner, Vice Chair Steven King, Mayor Pro Tem Laura Kronick, Town Councilmember Dan DeBoo Sery Cybulski (4:05pm) Desire Mings Scott Gilson	Madeline VanDenHoek, Town Manager Jennifer Phillips, Director of Finance Laurie Young, Finance Manager Steve Murray, Senior Accountant
ATTENDED REMOTELY: Johan Moun, Greg Bland (4:17pm), Madeline VenDenHoek	
ABSENT WITH PRIOR NOTICE:	
ABSENT WITHOUT PRIOR NOTICE:	

1. Call Regular Meeting to Order at 4:00 PM

2. Roll Call

3. Approved Minutes from April 09, 2026 meeting

Motion by Brandy Turner, 2nd by Scott Gilson. All in favor, 10/0

4. 2040 Comprehensive Plan and Economic Development presentation by Dan Ungerleider, Planning Director

Dan Ungerleider, Planning Director, made a detailed presentation about the Town’s 2040 Comprehensive Plan. Upon completion, by Sept/Oct 2026, the expectation is for it to become fully integrated into Town Council decisions. Per Dan, it can be considered a “Business Plan for the community, for decision making”. The previous Comp Plan was done in 2017 but has been “sitting on a shelf”, as opposed to this Comp Plan that is expected to be used for decision making and for justifying impact fees. The Comp Plan is to be reviewed and updated every 5 years. Dan also spoke about the 3-mile Annexation Plan, which presented some “What if” scenarios for the Town, to show that the Town is thinking if both the short term and long term. Jennifer Phillips added that the Comp Plan shows Planning and Thoughtfulness, plus sustainability from a financial perspective.

5. Public Comment

none

6. Next Meeting

5/14/2026

7. Adjourn at 5:15pm

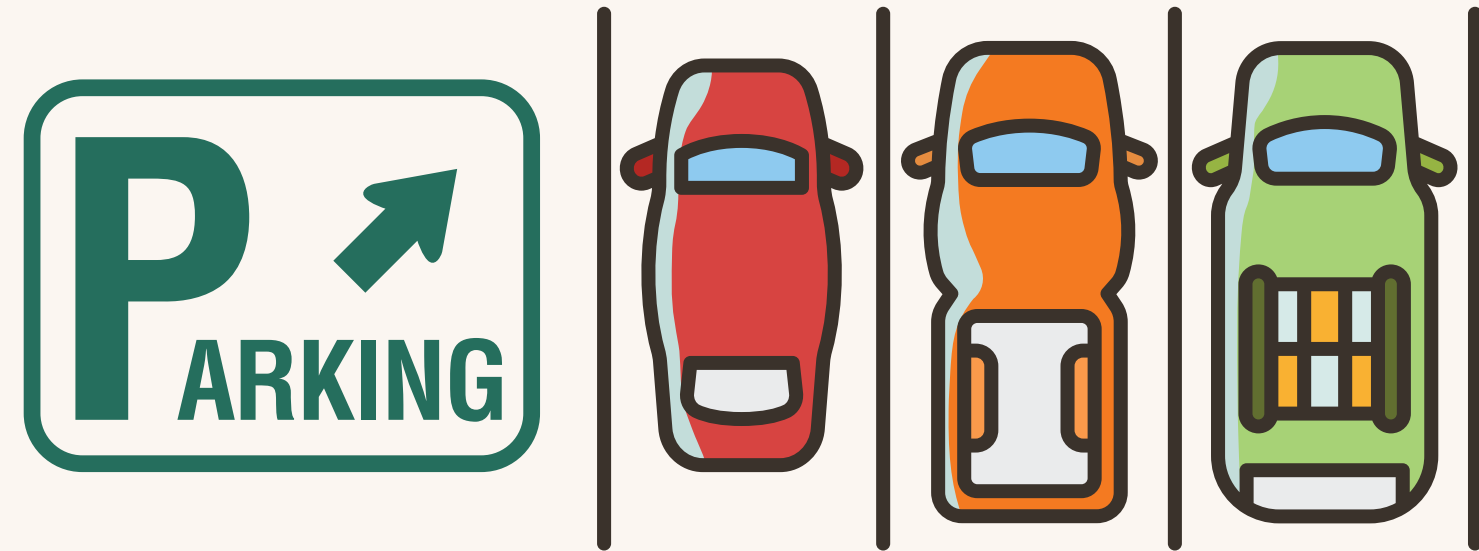
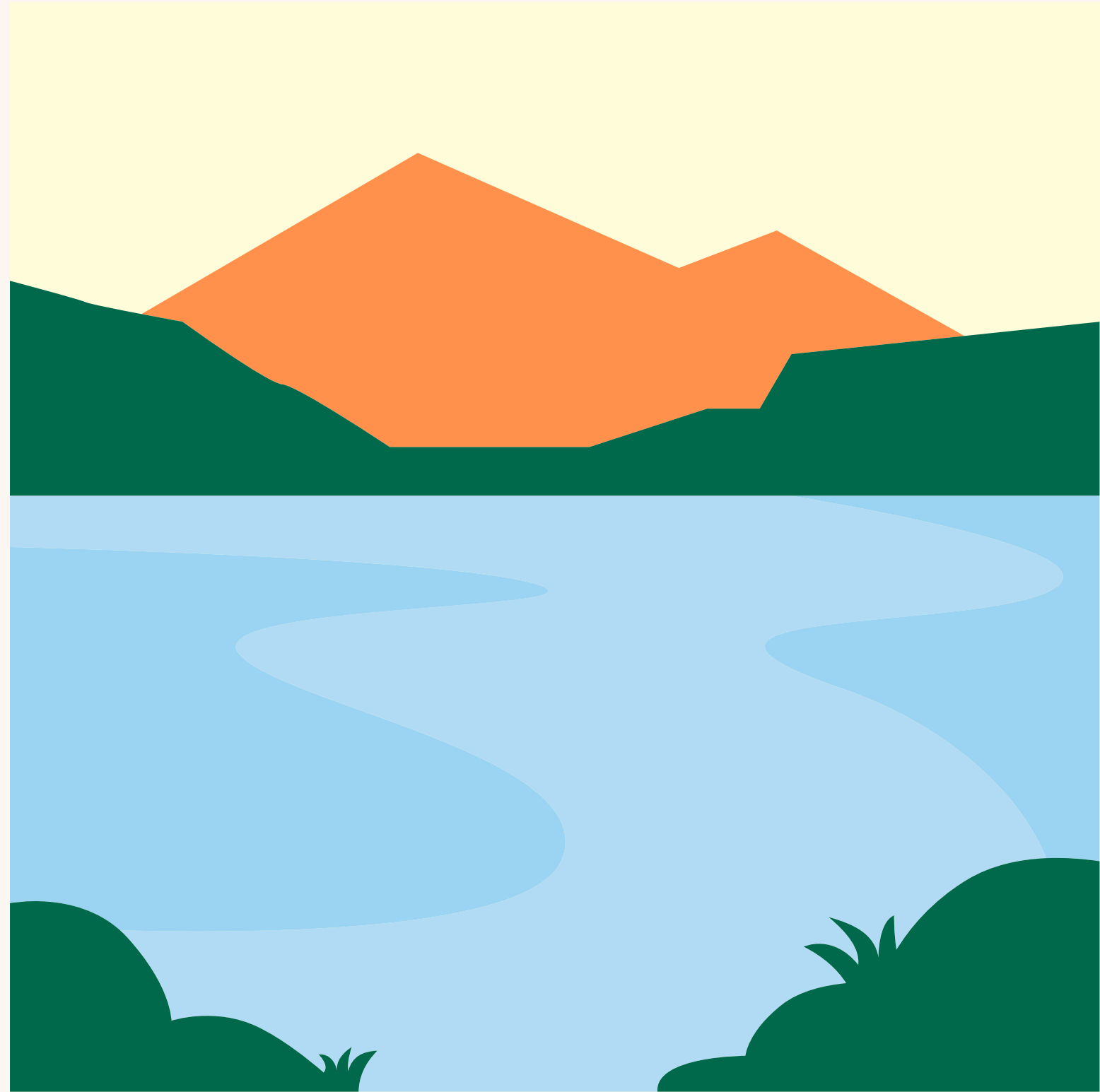
Motion by Desire Mings, 2nd by Dan Deboo. All in favor, 10/0

Respectfully Submitted,

Laurie Young, Finance Manager

Paid Parking at Monument Lake Update

Citizens Service Levels Advisory Committee
June 11, 2026



Overview



- 2025 Budget Analysis indicated a need to reduce expenses and increase revenues
- Various options presented to Committee and Council – Recommended pursuing Paid Parking at Monument Lake
- Presented to Council on May 18
 - Public Comment
 - Council Questions
 - Referred back to Committee

Staff Recommended two kiosk system with limited enforcement

How It Works

- Two physical pay stations located on-site
- Visitors purchase parking and receive a printed permit
- Permit displayed on dashboard
- Staff utilize visual inspection only (no formal enforcement program)

CSLAC Direction

- Supports a voluntary compliance approach
- Payment is visible and transparent
- Visitors can easily see whether others have paid
- Encourages social compliance without citations

Benefits

- Works for all visitors (no smartphone required)
- Simple and intuitive to operate
- Physical, visible system reinforces accountability
- Clear confirmation of payment via printed permit

New Considerations

- Resident Annual Permit
- Impact on neighborhoods
- No parking along Mitchell
- Charge on community event days

Projected Parking Revenue - Monument Lake



Conservative Assumptions:

- Daily rate - \$5.00
- Resident annual permit = \$100
- Total spaces: 91
- Peak season: 120 days
- Off-season: 245 days
- Off-season occupancy is 10% of peak season level
- Users paying for a parking spot stay all day

Projected Parking Revenue - Monument Lake*

Occupancy Rate	Occupied Spaces/Day (Peak)	Peak Season Revenue	Occupied Spaces/Day (Off-season)	Off-season Revenue	Total Parking Revenue
40%	36.4	\$21,840	3.6	\$4,459	\$26,299
50%	45.5	\$27,300	4.6	\$5,574	\$32,874
60%	54.6	\$32,760	5.5	\$6,689	\$39,449
70%	63.7	\$38,220	6.4	\$7,803	\$46,023
80%	72.8	\$43,680	7.3	\$8,918	\$52,598

*Does not include revenue for annual permits

Comparable Case - Town of Palmer Lake

- Uses T2 Systems.
- 15-20 parking spots at Glen Park Trailhead.
- Charges: \$5.30 per day.
- Reports \$45K annual revenue.
- Fine for violations: \$50 + \$19 surcharge per citation.
- Use payment kiosk
- No mobile payment option
- Enforcement by police officers
- Visual inspection of paper receipts on dashboards + online portal



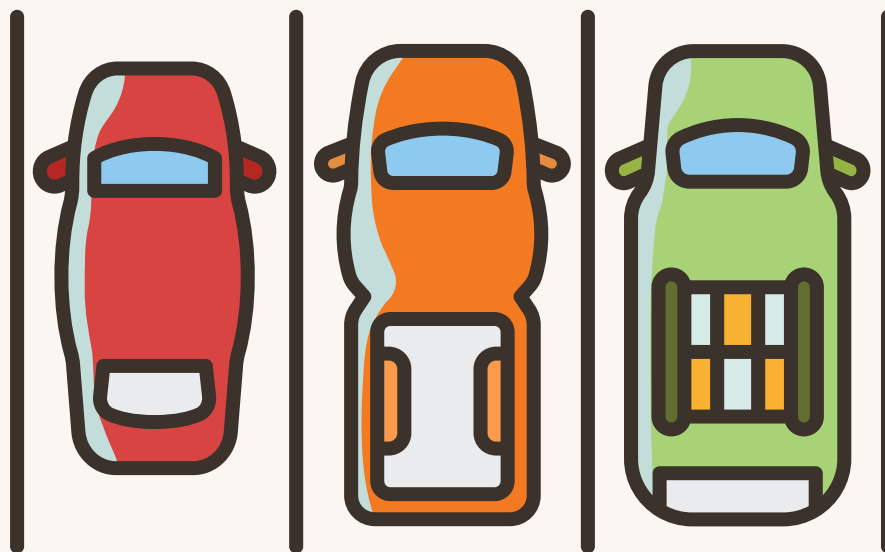
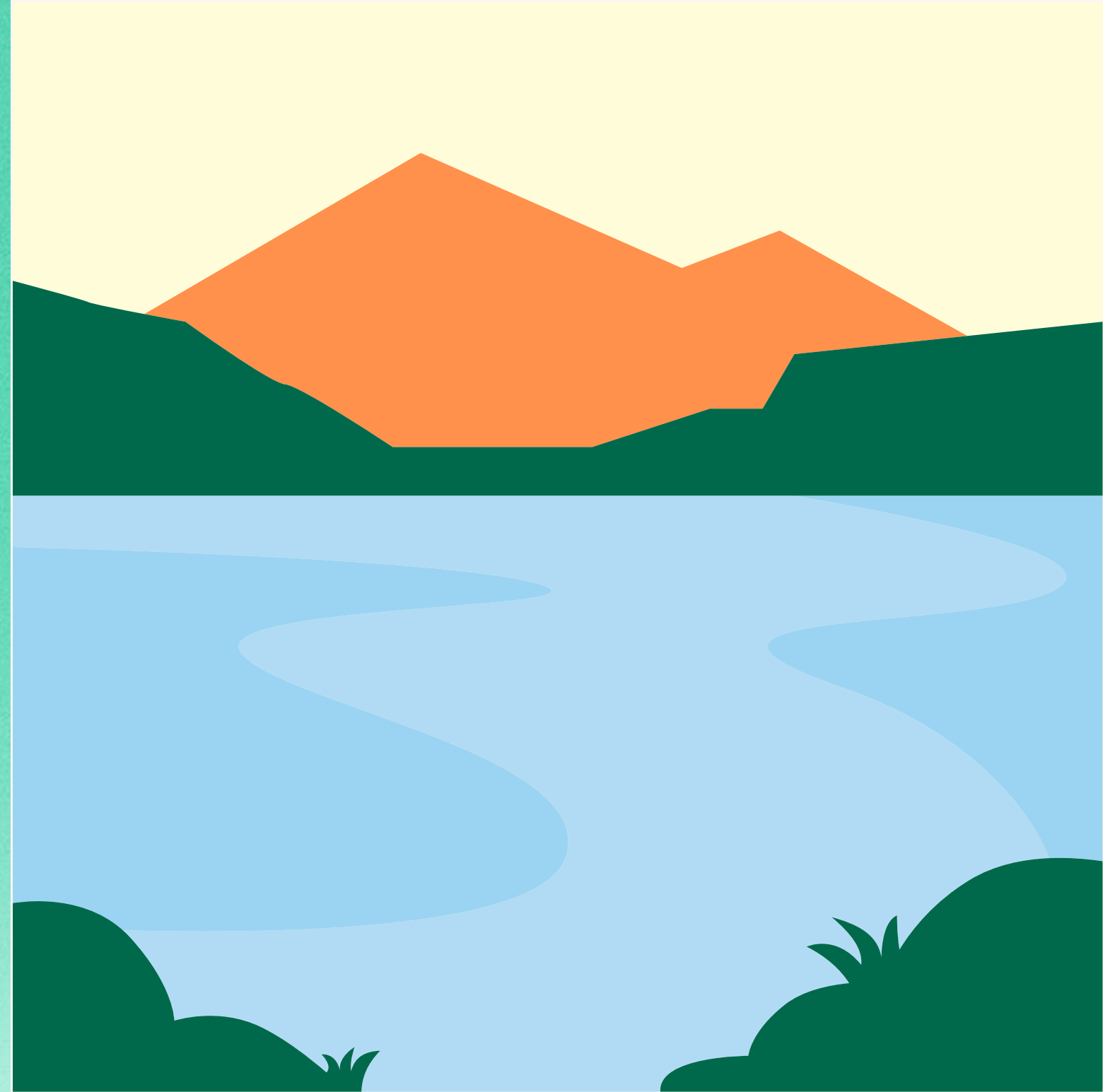
PARKING KIOSK REVENUE & EXPENDITURES				
	2022	2023	2024	2025
	ACTUAL	ACTUAL	ACTUAL	NOVEMBER
				ACTUAL
<i>FISCAL YEAR</i>				
Revenue	51,519	47,207	53,230	50,368
Expenditures	4,241	6,042	11,205	9,882
Total Expenditures	4,241	6,042	11,205	9,882
Fiscal Year Net Revenue (revenue minus expenditures)	47,278	41,165	42,025	40,486
<i>CUMULATIVE</i>				
Beginning Balance	-	47,278	88,443	130,468
Fiscal Year Net Revenue	47,278	41,165	42,025	40,486
Ending Balance	47,278	88,443	130,468	170,954

Feedback from Committee:

- Resident Annual Permit
 - \$100.00 annual cost per calendar year
 - No prorating
 - In-person application
- Impact on neighborhoods
 - Public streets must be available for all public
 - Other ideas?
- No parking along Mitchell
 - Signs installed
 - Considering boulders
- Charge on community event days
- Other?



Questions?



Proposed Water Rate Increases Follow-Up

CITIZEN SERVICE LEVELS ADVISORY COMMITTEE
JUNE 11, 2026

Overview

- Sources of funding for Water operations, maintenance, capital and system expansion
- Water Rate Study conducted
- Proposed Water Rate increases presented to Council on May 4, 2026
 - Requested:
 - Additional options based on water usage
 - Add sewer fee to comparison chart
 - Compare rates to neighboring districts

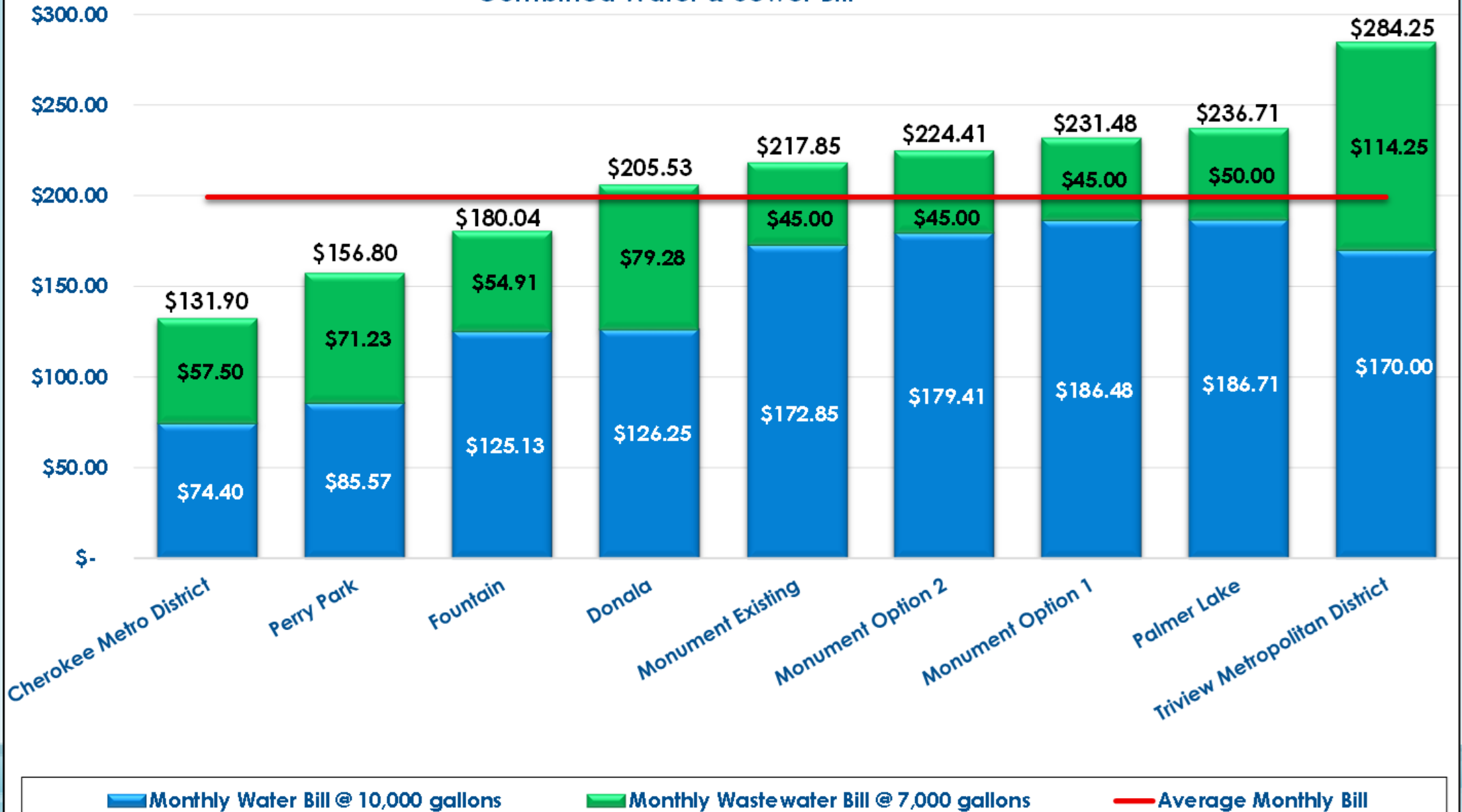
Water Enterprise Fund

- Water Fund is intended to be self supporting
 - Operations
 - Maintenance
 - Capital Outlay/Projects
- Water Rate Study conducted in 2015
- Water Rates increased by 5% each year 2016-2020
- No rate increases 2020-2025

2025 Water Rate Study – Status Quo

	2026	2027	2028	2029	2030
Beginning Fund Balance	\$9,698,000	\$6,764,000	\$4,103,000	\$1,703,000	(\$246,000)
Revenue	\$4,555,000	\$4,500,000	\$4,467,000	\$4,443,000	\$4,463,000
Expenditures	\$7,489,000	\$7,161,000	\$6,867,000	\$6,392,000	\$7,227,000
Ending Fund Balance	\$6,764,000	\$4,103,000	\$1,703,000	(\$246,000)	(\$3,010,000)

Neighboring Utility Comparison Combined Water & Sewer Bill



2025 Water Rate Study – Presented to Town Council

1,572 residential customers
205 commercial

Average Monthly Residential
Customer Utility Bill = \$96.35

Annual 10% Rate Increase – Residential Customer

2025	2026	2027	2028	2029	2030
\$96.35	\$105.97	\$116.57	\$128.22	\$141.04	\$155.15

2025 Water Rate Study

Average Monthly Residential
Customer Utility Bill = \$96.35

Different rate increases based on usage for both residential and commercial – Option 1

Residential

Usage	Increase
0-3,000 gallons	0%
3,001-12,000 gallons	12%
12,001-24,000 gallons	10%
Above 24,000 gallons	11%

Commercial

Usage	Increase
0-3,000 gallons	0%
3,001-12,000 gallons	8%
12,001-24,000 gallons	8%
Above 24,000 gallons	8%

2025 Water Rate Study

Average Monthly Residential
Customer Utility Bill = \$96.35

Graduated rate increases based on usage for both residential and commercial – Option 2

Usage	Increase
0-3,000 gallons	0%
3,001-24,000 gallons	10%
Above 24,000 gallons	15%

2025 Water Rate Study – Estimated Revenue for all Three Scenarios

	2026	2027	2028	2029	2030
Beginning Fund Balance	\$9,698,000	\$6,901,000	\$4,654,000	\$2,985,000	\$2,128,000
Revenue	\$4,692,000	\$4,914,000	\$5,198,000	\$5,535,000	\$5,918,000
Expenditures	\$7,489,000	\$7,161,000	\$6,867,000	\$6,392,000	\$7,227,000
Ending Fund Balance	\$6,901,000	\$4,654,000	\$2,985,000	\$2,128,000	\$819,000

Questions, comments, feedback
to Town Council?



Town of Monument Use Tax Ballot Measure Survey

May 2026



Town of Monument Voter Registration and Turnout Demographics

Town of Monument Magellan Strategies Voter Registration and Past Election Turnout Report

Sex	Registration		2024		2023		2022		2021		2020	
Female	5,158	50.5%	4,061	51.4%	1,973	50.5%	3,008	50.8%	1,688	50.1%	3,345	51.2%
Male	5,061	49.5%	3,842	48.6%	1,931	49.5%	2,916	49.2%	1,679	49.9%	3,193	48.8%
Total	10,219	100.0%	7,903	100.0%	3,904	100.0%	5,923	100.0%	3,366	100.0%	6,537	100.0%

Age Group	Registration		2024		2023		2022		2021		2020	
18-34	2,769	27.1%	1,790	22.6%	472	12.1%	1,001	16.9%	396	11.8%	1,482	22.7%
35-44	1,784	17.5%	1,388	17.6%	595	15.2%	1,076	18.2%	517	15.4%	1,214	18.6%
45-54	1,923	18.8%	1,624	20.5%	803	20.6%	1,311	22.1%	728	21.6%	1,448	22.2%
55-64	1,817	17.8%	1,542	19.5%	940	24.1%	1,311	22.1%	831	24.7%	1,311	20.1%
65+	1,926	18.8%	1,559	19.7%	1,094	28.0%	1,224	20.7%	894	26.6%	1,082	16.6%
Total	10,219	100.0%	7,903	100.0%	3,904	100.0%	5,923	100.0%	3,366	100.0%	6,537	100.0%

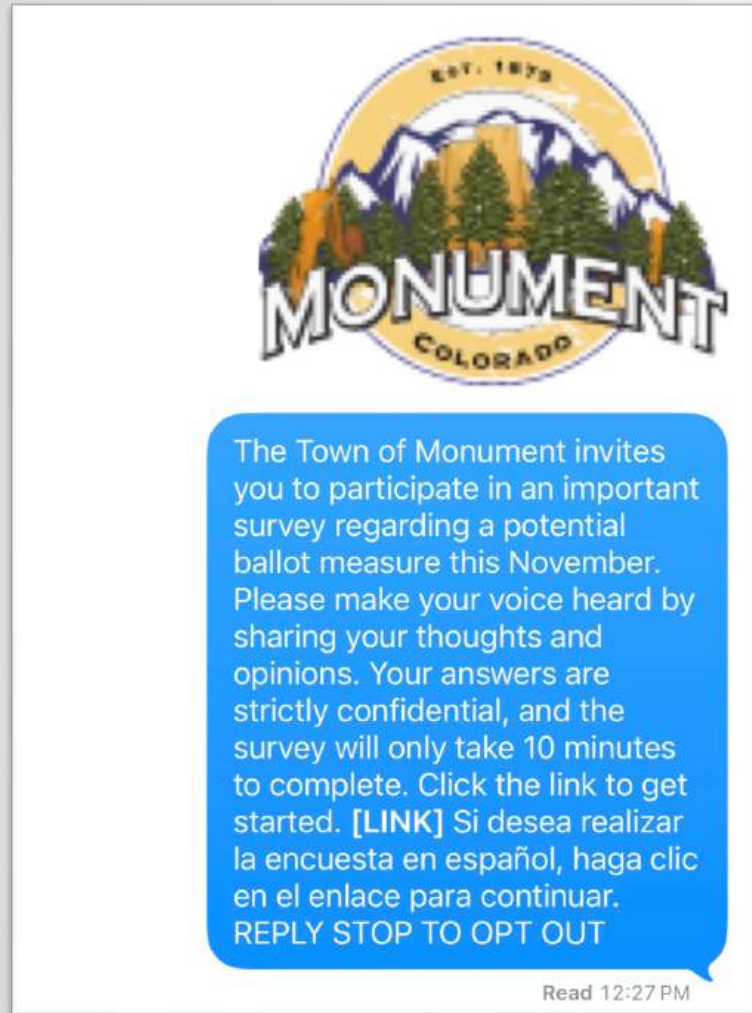
Party	Registration		2024		2023		2022		2021		2020	
Unaffiliated	5,195	50.8%	3,690	46.7%	1,652	42.3%	2,479	41.9%	1,281	38.1%	2,596	39.7%
Democrat	1,167	11.4%	994	12.6%	509	13.0%	768	13.0%	466	13.8%	866	13.2%
Republican	3,627	35.5%	3,069	38.8%	1,694	43.4%	2,584	43.6%	1,572	46.7%	2,956	45.2%
Libertarian	132	1.3%	92	1.2%	38	1.0%	71	1.2%	39	1.2%	95	1.5%
Other	98	1.0%	58	0.7%	11	0.3%	21	0.4%	8	0.2%	24	0.4%
Total	10,219	100.0%	7,903	100.0%	3,904	100.0%	5,923	100.0%	3,366	100.0%	6,537	100.0%

Methodology

Magellan Strategies is pleased to present the results of a community survey of 636 adult residents within the Town of Monument, Colorado.

The interviews were conducted from May 13th to 19th, 2026. This survey has a margin of error of +/- 3.76% at the 95 percent confidence interval.

The survey data were weighted to represent the voter turnout demographics of a mid-term election for the Town of Monument.



Key Takeaways & Opportunities

Initial opposition to the use tax measure shifted dramatically after voters received additional information:

Before voters were given detailed information, the proposed 1.5% use tax increase was underwater, with only 39% supporting and 55% opposing the measure. However, after respondents read information about how the funding would specifically be used for roads, bridges, and infrastructure projects, support increased to 64% while opposition dropped to 31% – a net positive swing of 25 points. This indicates the measure is highly message-sensitive and that education and project specificity are critical to building voter support.

Voters strongly support infrastructure investment, particularly when tied to growth and development impacts: Residents expressed broad concern about roads, traffic congestion, deteriorating infrastructure, and unfinished transportation projects like Jackson Creek Parkway. The strongest-performing informational messages focused on:

- Funding being dedicated only to roads, streets, bridges, and infrastructure (68% more likely to support)
- Completing the Jackson Creek Parkway widening project (64% more likely to support)
- The idea that developers and builders would bear more of the cost because of construction material purchases (63% more likely to support)

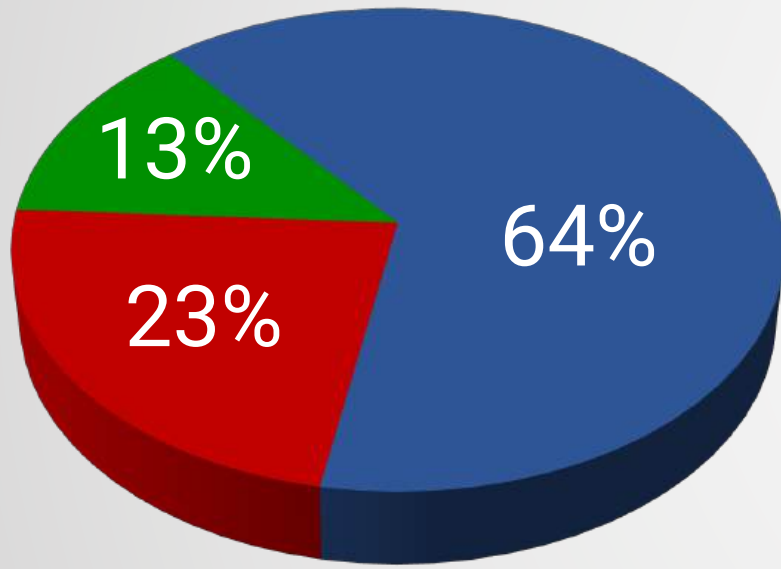
Open-ended responses reinforced that many residents believe growth should “pay for itself,” and that developers should contribute more toward infrastructure impacts caused by rapid expansion.

Key Takeaways & Opportunities

Trust and accountability remain the largest potential vulnerabilities for the measure: While residents generally approve of the Town's services (64% approve) and Public Works Department performance (66% approve), fewer than half (49%) agree that the Town is fiscally responsible and spends taxpayer money wisely.

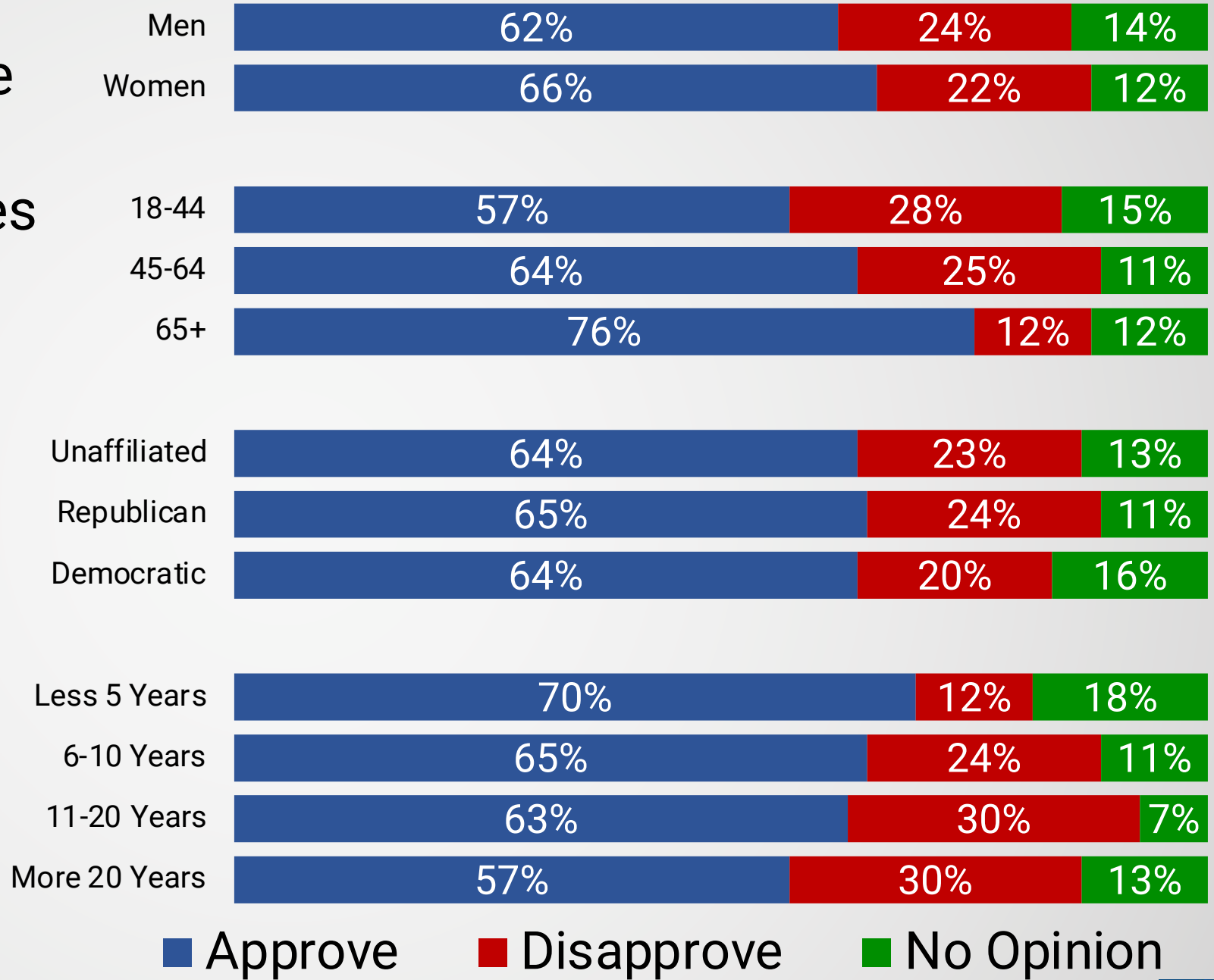
Opposition comments repeatedly centered on distrust in town leadership, concerns about financial management, and skepticism that new revenue would be spent appropriately. Many voters said support would depend on guarantees that funds are legally dedicated to infrastructure and not diverted elsewhere.

Do you approve or disapprove of the job the Town of Monument is doing in providing services to residents?



- Approve
- Disapprove
- No Opinion

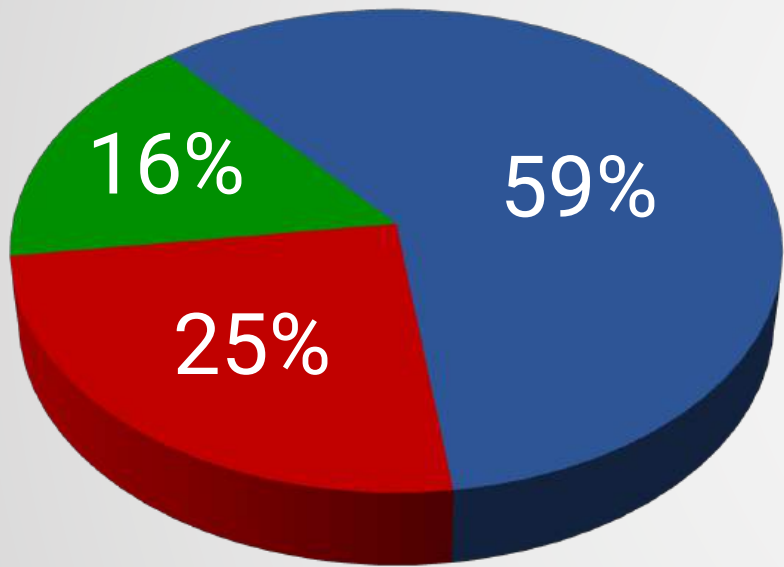
Strongly Approve	13%
Somewhat Approve	51%
Strongly Disapprove	9%
Somewhat Disapprove	14%



- Approve
- Disapprove
- No Opinion

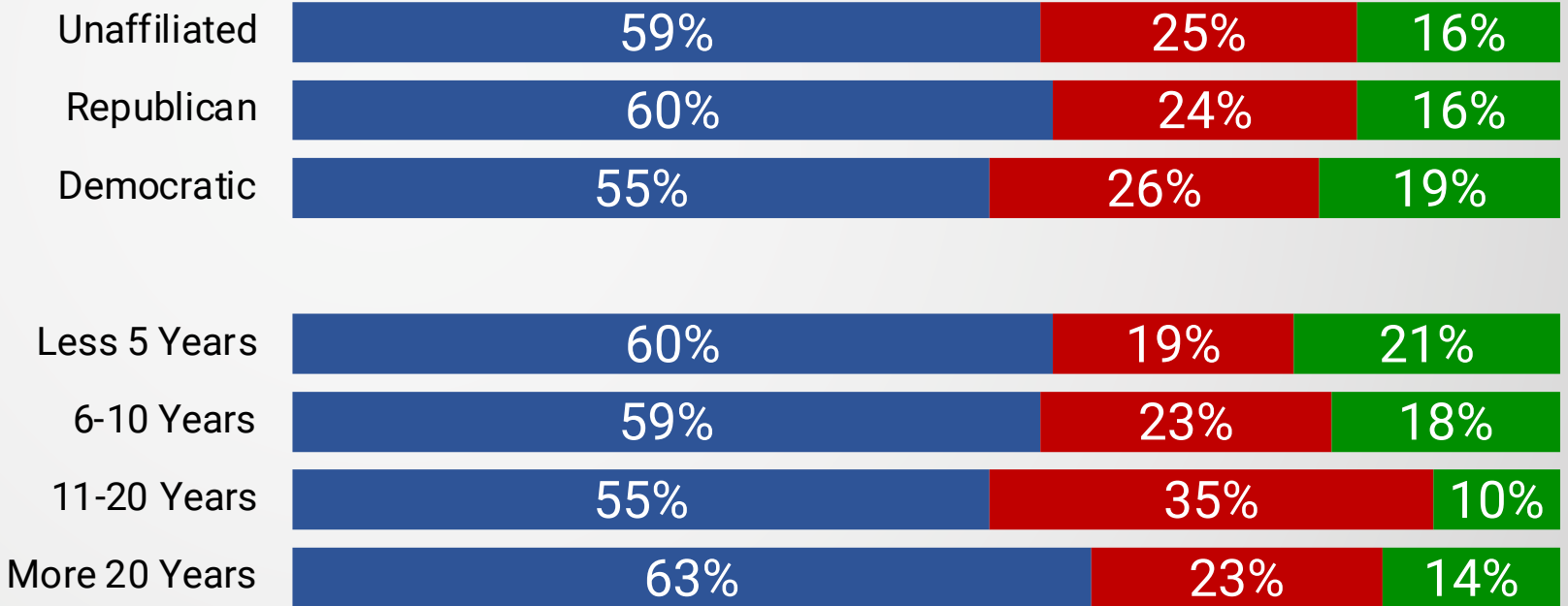
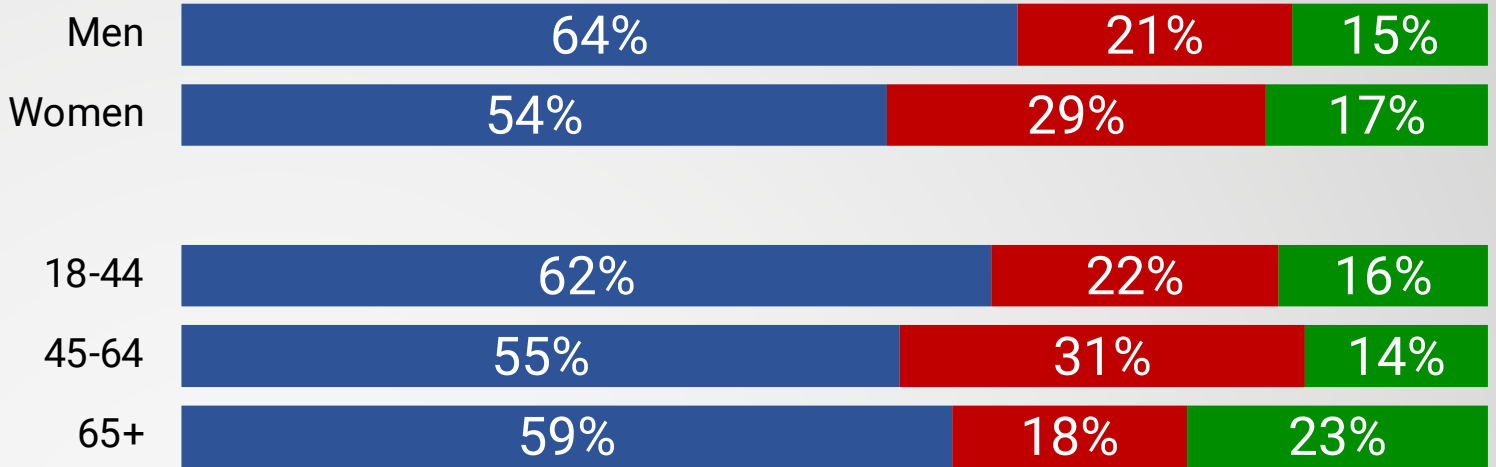


Do you think the Town of Monument has the financial resources to provide an acceptable level of town services and programs to residents?



■ Yes
■ No
■ No Opinion

Definitely Yes	15%
Probably Yes	44%
Definitely Not	6%
Probably Not	19%

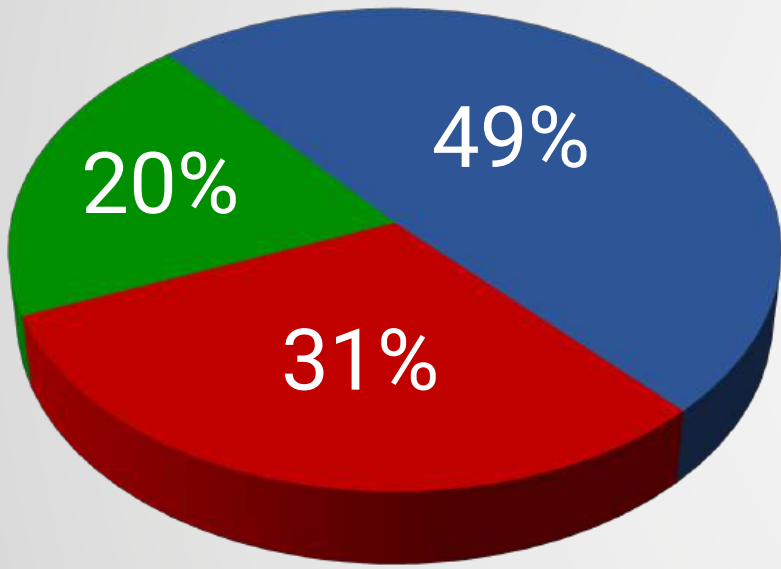


■ Yes ■ No ■ No Opinion



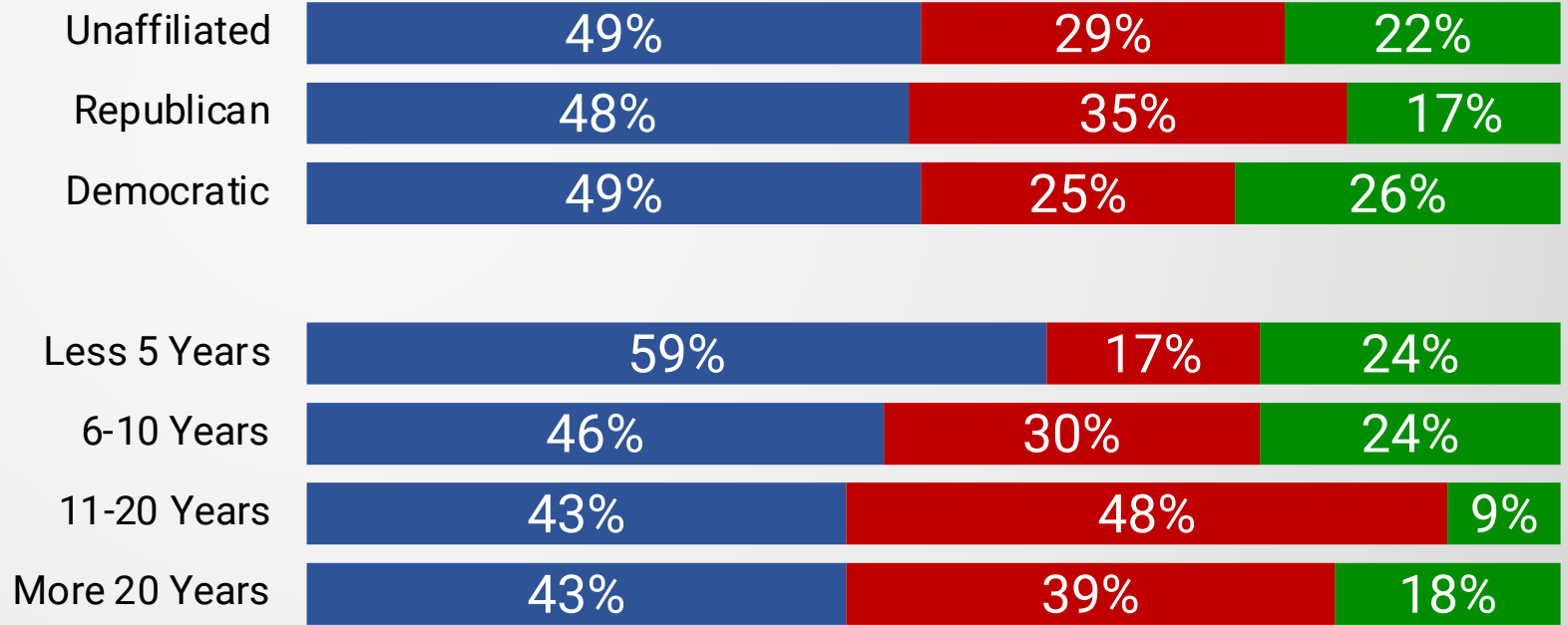
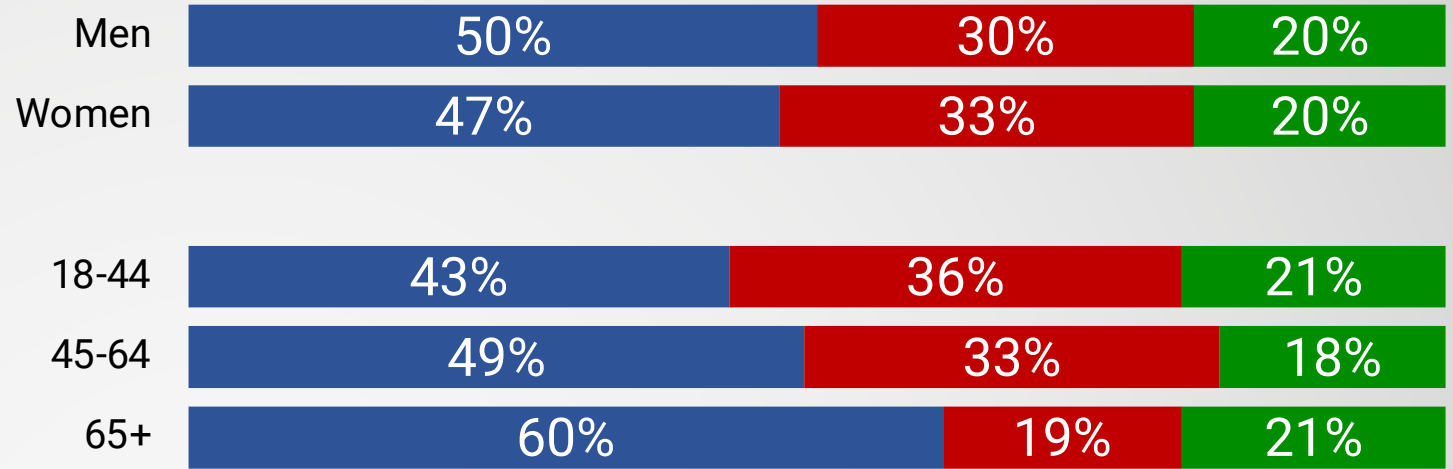
Do you agree or disagree with the following statement?

“The Town of Monument is fiscally responsible and spends taxpayer money wisely.”



■ Agree
■ Disagree
■ No Opinion

Strongly Agree	10%
Somewhat Agree	39%
Strongly Disagree	13%
Somewhat Disagree	18%

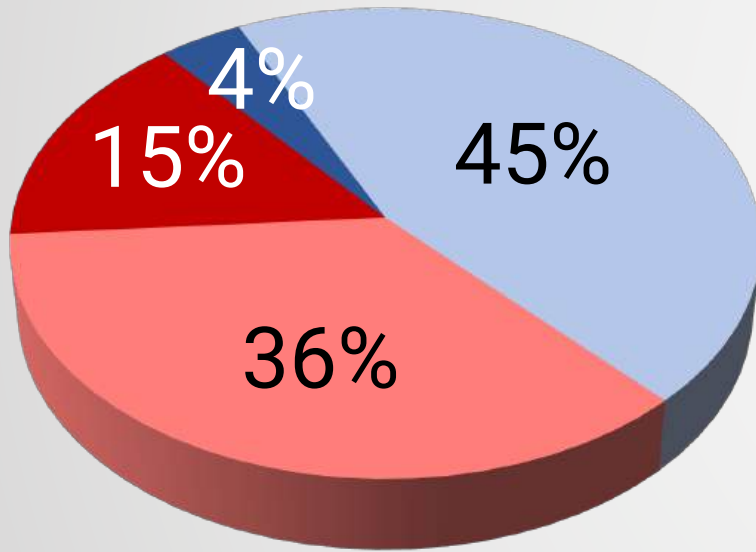


■ Agree ■ Disagree ■ No Opinion

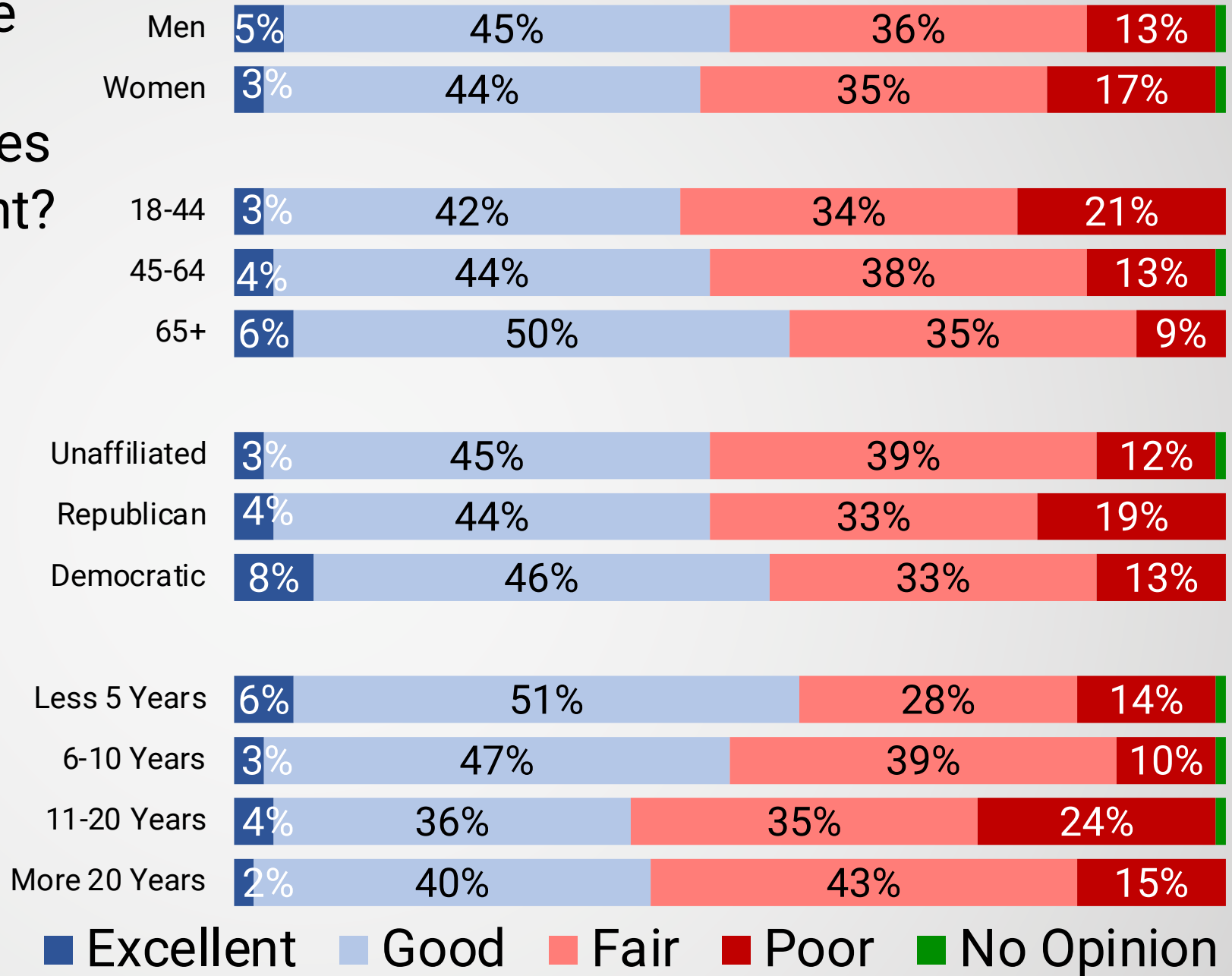


How would you rate the condition of the major streets, roads, and bridges in the Town of Monument?

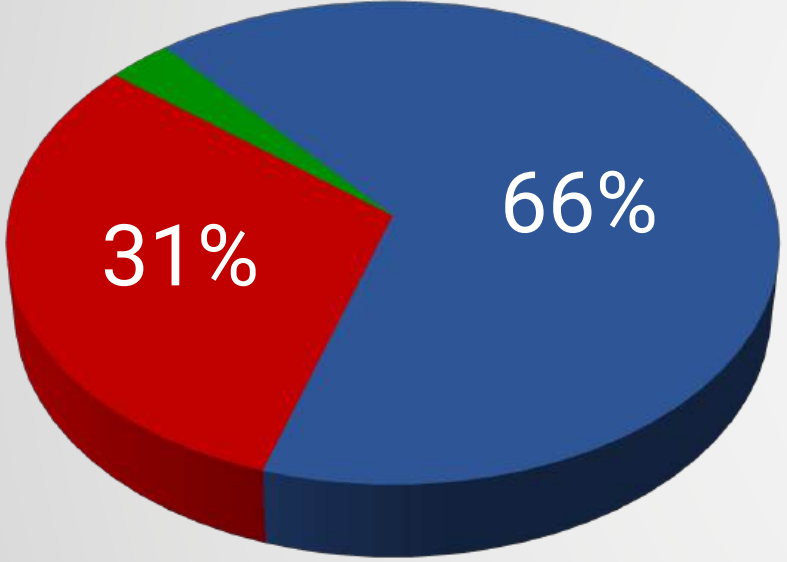
Excellent & Good	49%
Fair & Poor	51%



■ Excellent ■ Good
■ Fair ■ Poor
■ No Opinion

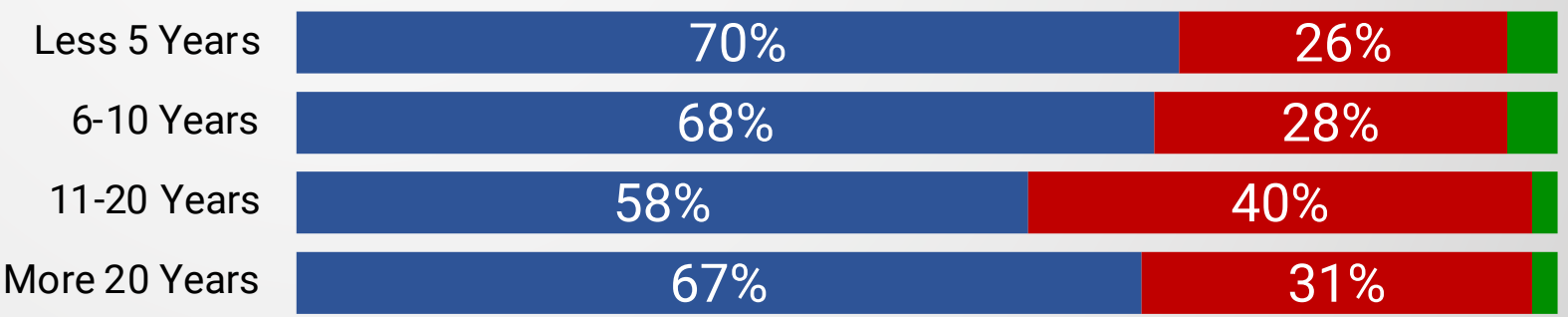
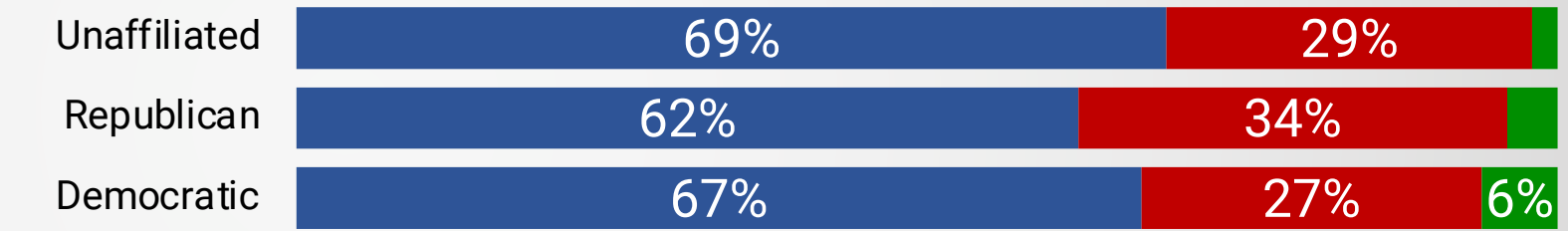
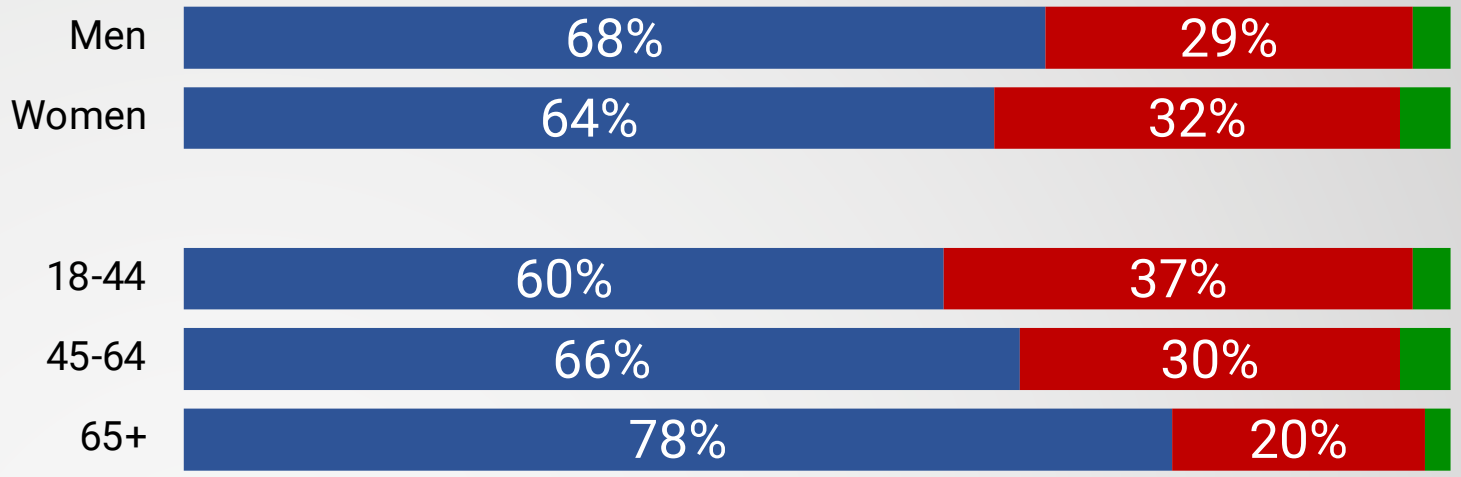


Do you approve or disapprove of the job the Town of Monument Public Works Department is doing to maintain the town's streets, roads, and bridges?



■ Approve
 ■ Disapprove
 ■ No Opinion

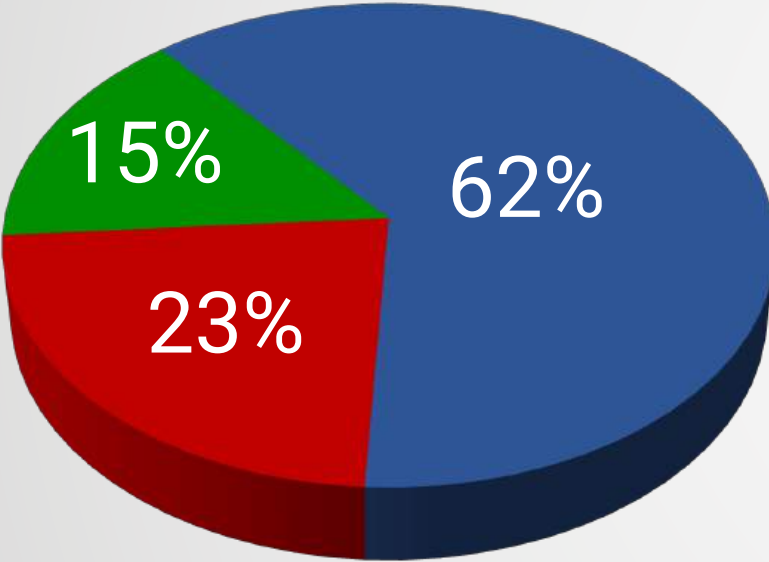
Strongly Approve	16%
Somewhat Approve	50%
Strongly Disapprove	9%
Somewhat Disapprove	22%



■ Approve ■ Disapprove ■ No Opinion

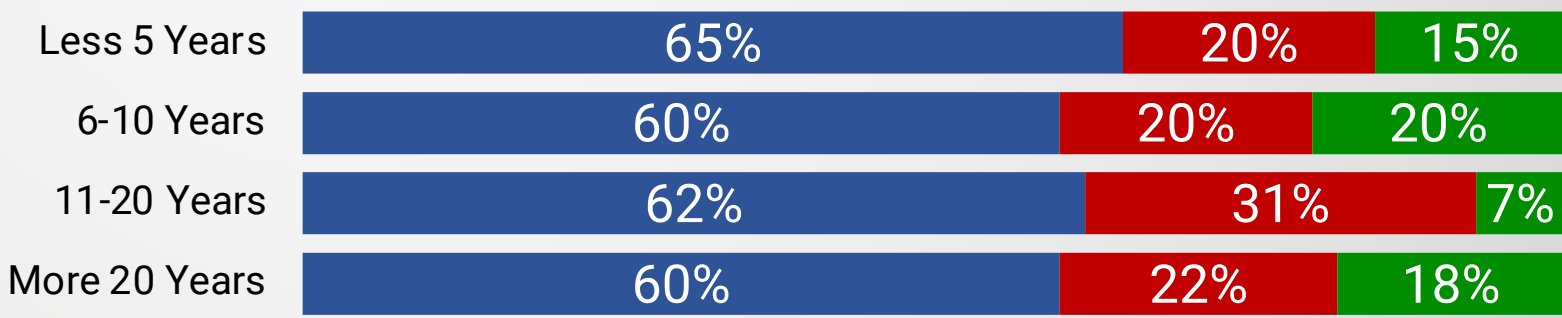
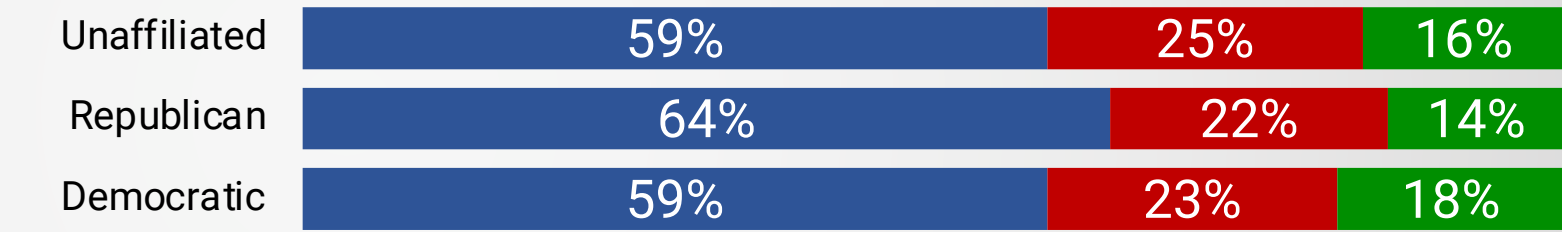
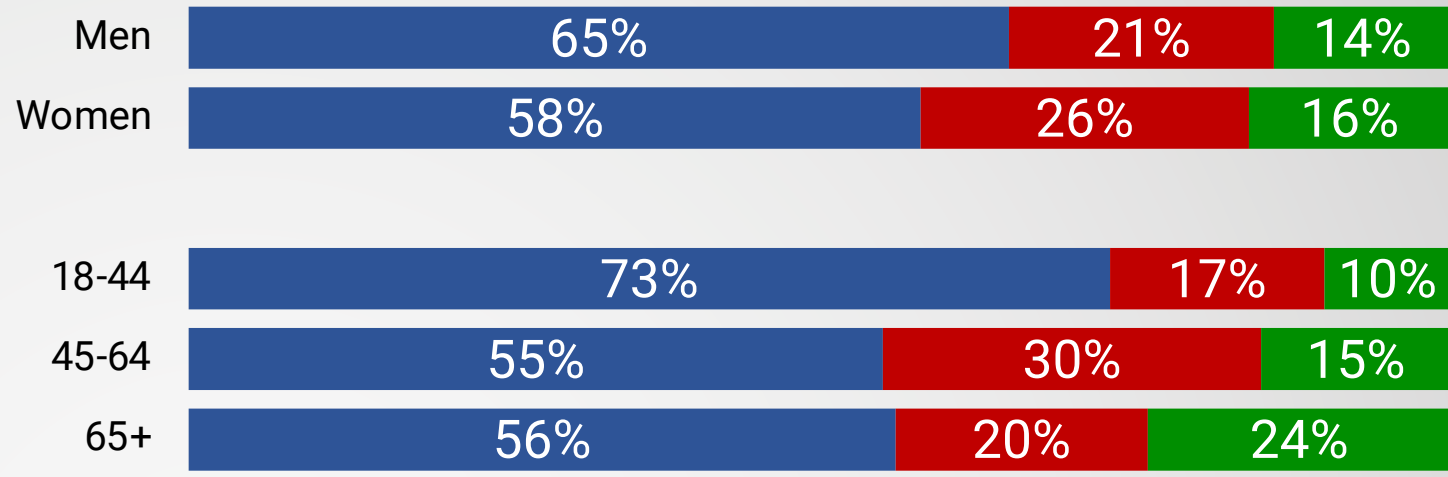


Do you think the Town of Monument has the financial resources needed to adequately maintain, repair, and improve the town's streets, roads, and bridges?



■ Yes
 ■ No
 ■ No Opinion

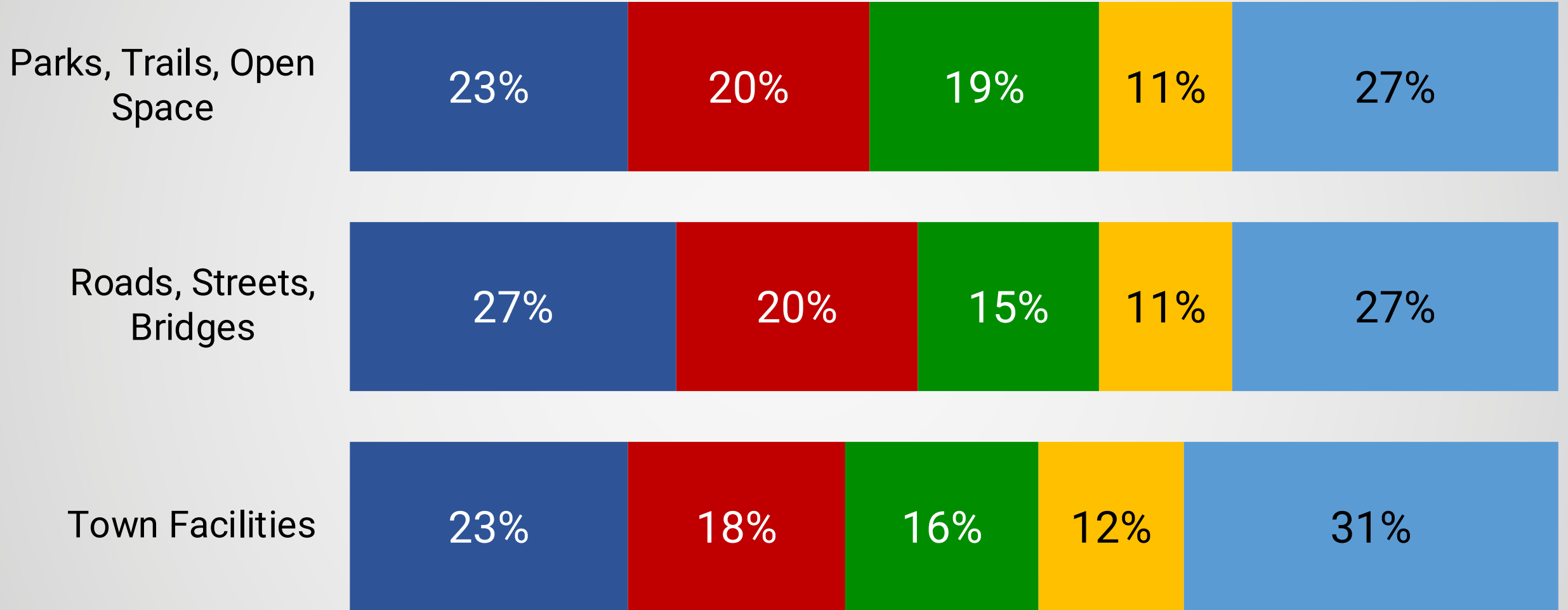
Definitely Yes	17%
Probably Yes	45%
Definitely Not	5%
Probably Not	18%



■ Yes ■ No ■ No Opinion



Which of the following options would you prefer the Town of Monument use to pay for these services and programs?



■ Sales Tax ■ Property Tax ■ Lodging Tax ■ Use Tax ■ Unsure



Town of Monument Uninformed 1.5% Use Tax Ballot Measure

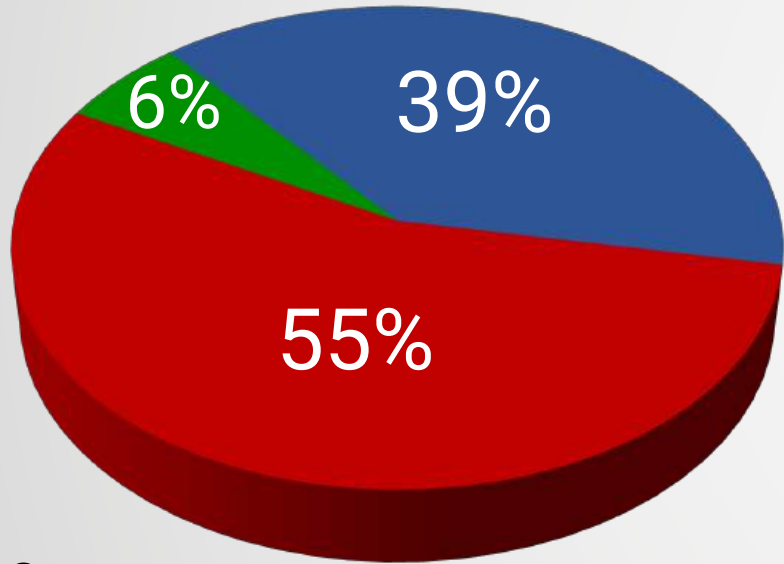


Before we continue, it is important to understand that the Town of Monument has made no decisions to put any ballot measures before voters for any purpose this November. Your participation in this survey and sharing your honest opinions will influence those decisions. Let's continue...

Town of Monument Uninformed

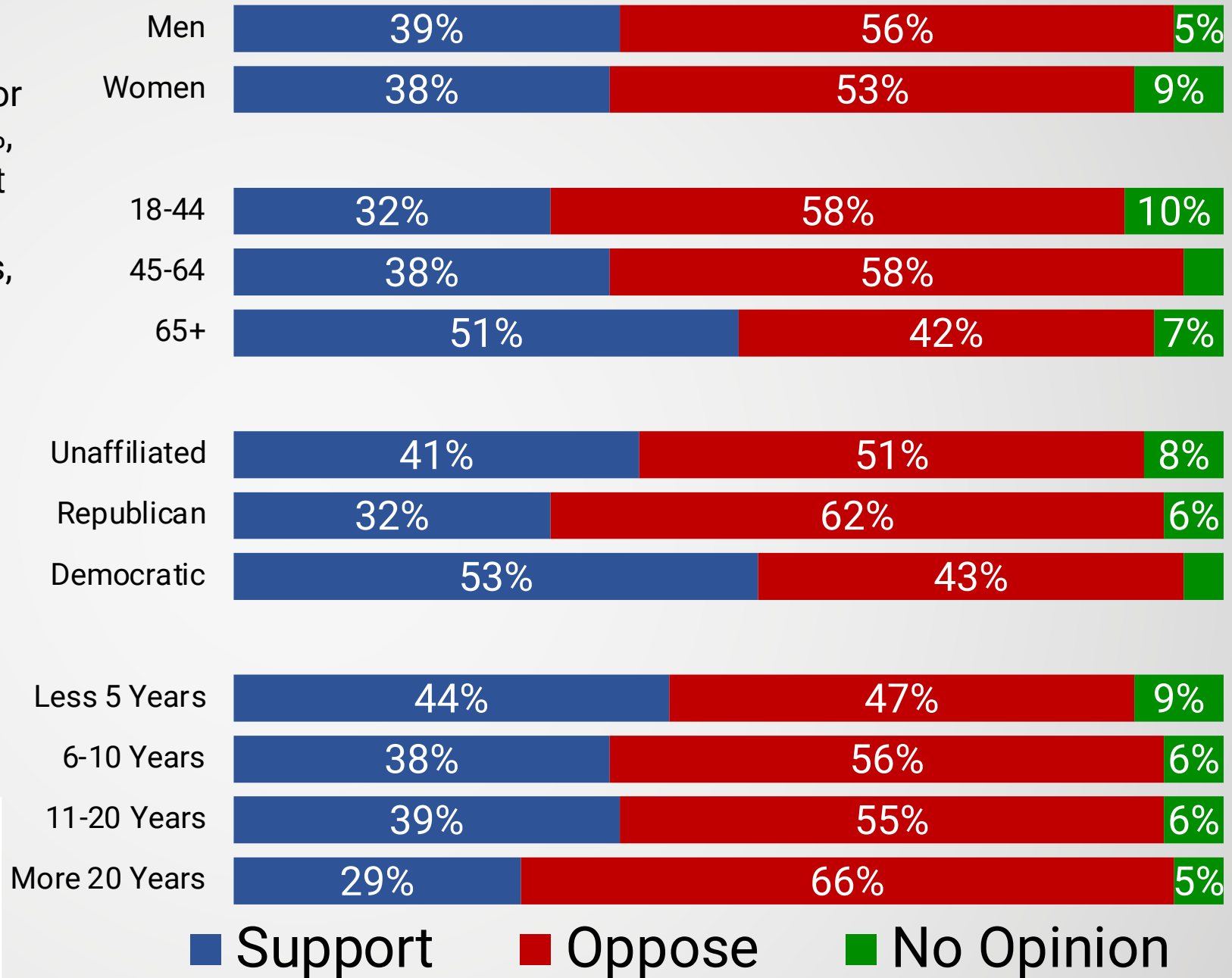
1.5% Use Tax Ballot Measure

Generally speaking, would you support or oppose a local use tax increase of 1.5%, making the use tax equal to the current sales tax, to generate new funding for construction and maintenance of roads, streets, and bridges?



■ Support
■ Oppose
■ No Opinion

Strongly Support	11%
Somewhat Support	28%
Strongly Oppose	33%
Somewhat Oppose	22%



Information Questions

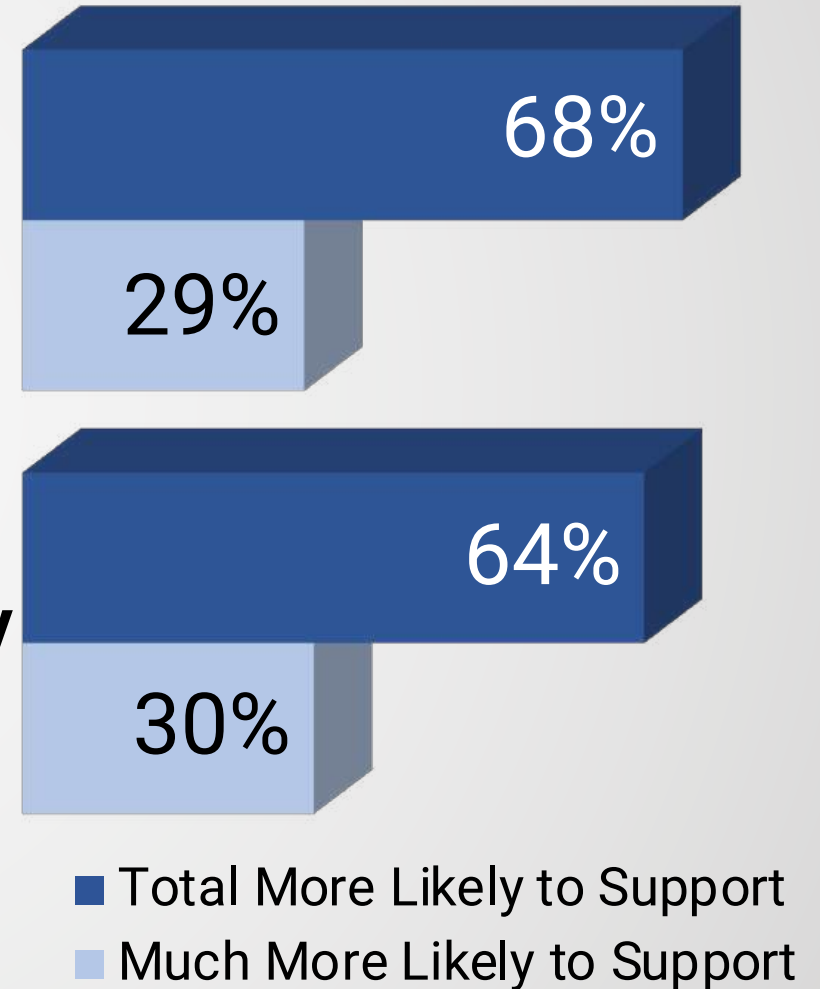


Below is some information on why the Town of Monument is considering a ballot measure to increase the current use tax by 1.5% to match the town's current sales tax. After reading the information, please indicate if you are more likely to support the use tax or if you are more likely to oppose it. Let's get started:

Town of Monument Use Tax Ballot Measure Information Questions

If the ballot measure were to pass, the funding received from the increase in use tax would **only be used for road, street, and bridge maintenance and infrastructure.**

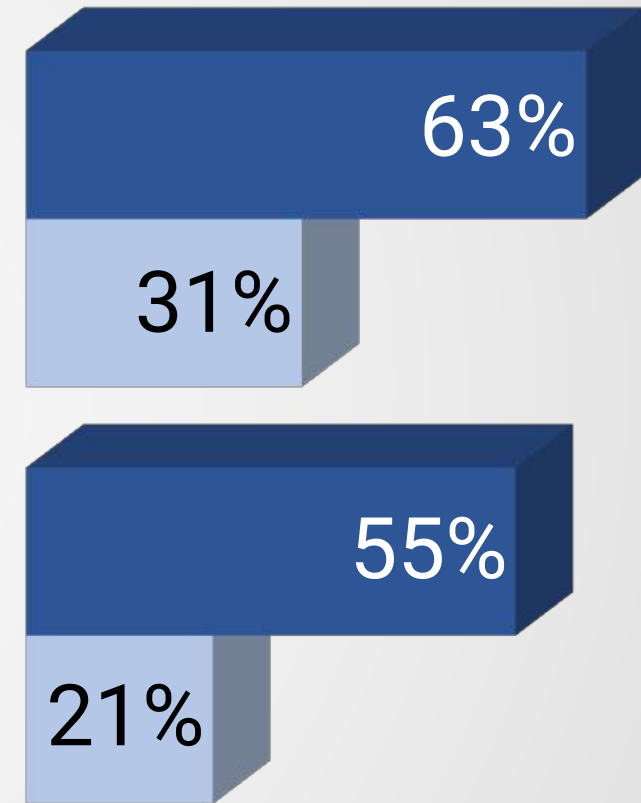
Currently, the Town of Monument does not have the funding to **complete the Jackson Creek Parkway project, to widen the parkway from Higby Road to Fat Tire Drive.** If the ballot measure were to pass, the Town of Monument would be able to complete the project.



Town of Monument Use Tax Ballot Measure Information Questions

A use tax typically **impacts developers or builders more noticeably** because they frequently purchase building materials from out-of-state or without sales tax collected. Therefore, they may feel a larger share of the impact because of the volume and cost of materials.

Another project the Town of Monument would be able to focus on if the ballot measure passes would be to update the **bridge on Mt. Herman Road**.

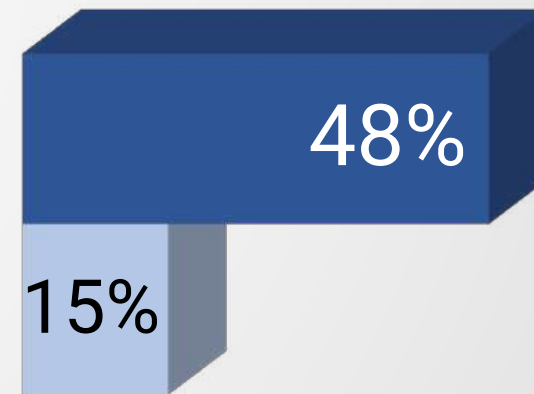
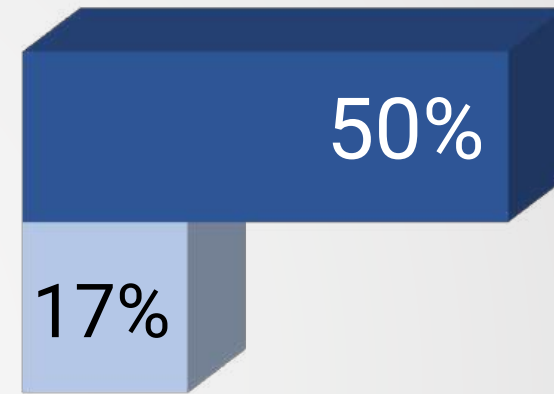


- Total More Likely to Support
- Much More Likely to Support

Town of Monument Use Tax Ballot Measure Information Questions

The Town of Monument currently has a 3.5% sales tax. **The Town is considering increasing the use tax by 1.5%, which would bring the total use tax rate to 3.5%**, the same as the sales tax.

As you may know, a sales tax is paid at the time you buy something in a store or online. The seller collects the tax and sends it to the local government. **A use tax is paid when sales tax was not charged at the time of purchase, typically for purchases like construction materials or permits.** The buyer is then responsible for paying the tax later.



- Total More Likely to Support
- Much More Likely to Support

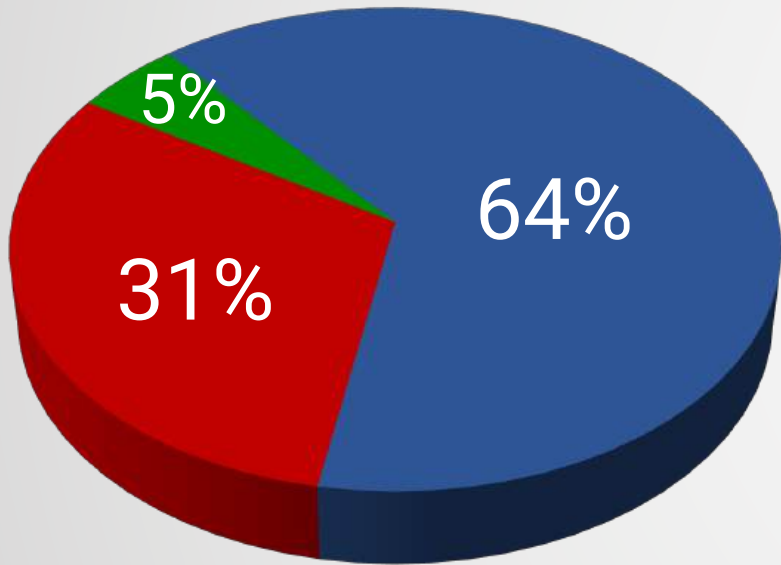
Town of Monument Informed 1.5% Use Tax Ballot Measure



Thank you for reading more information about why the Town of Monument is considering a ballot measure to increase the use tax by 1.5%, making it equal to the current sales tax. Again, the additional funding would be used for the construction and maintenance of roads, streets, and bridges. Knowing this, would you support or oppose increasing the local use tax by 1.5%?

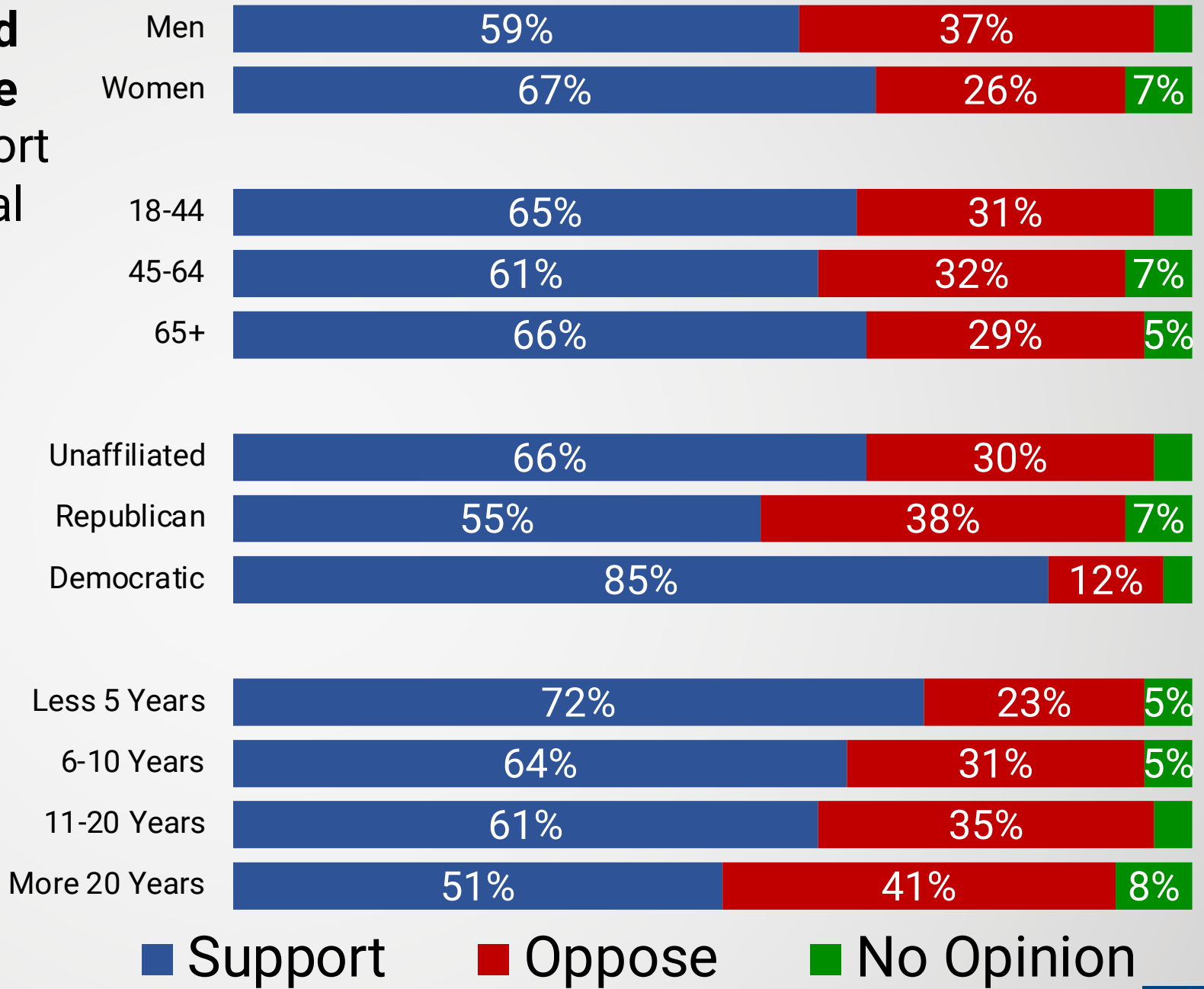
Town of Monument Informed 1.5% Use Tax Ballot Measure

Knowing this, would you support or oppose increasing the local use tax by 1.5%?



■ Support
■ Oppose
■ No Opinion

Strongly Support	24%
Somewhat Support	40%
Strongly Oppose	19%
Somewhat Oppose	12%



Please describe why you would *support* a ballot measure to increase the Use Tax by 1.5% to make it equal with the current sales tax.

Developers and builders should pay more of the cost for growth and infrastructure: The most common theme by far was that developers, builders, and new construction projects should help pay for the roads, bridges, and infrastructure impacts caused by rapid growth. Many respondents specifically said developers are profiting from growth while placing strain on roads and public infrastructure, and that a use tax is a fair way to make them “pay their fair share.” Several also liked that the tax would primarily impact construction materials and outside builders rather than existing residents.

Roads, bridges, and infrastructure need major improvements: Respondents repeatedly mentioned deteriorating roads, potholes, traffic congestion, unsafe intersections, and unfinished transportation projects such as Jackson Creek Parkway. Many felt the community’s infrastructure has not kept up with rapid residential and commercial growth and viewed the use tax as necessary to fund widening roads, improving safety, and maintaining infrastructure.

The use tax is viewed as fairer than raising property or sales taxes on residents: Many supporters preferred a use tax because they believed it would place less burden on current residents, especially compared to additional property taxes or sales taxes. Respondents frequently described the measure as “fair,” “equal,” or “reasonable,” especially since they believed the costs would be borne more by developers, construction companies, and businesses benefiting from growth.

Rapid growth and overdevelopment are changing Monument, and growth should help pay for itself: Many comments reflected frustration with the pace of development and concern that Monument is losing its “small-town feel.” Some respondents hoped the tax could slow development, while others felt that if growth is going to continue, developers should at least contribute more toward the impacts they create. Concerns about traffic, overcrowding, and unchecked expansion were common throughout the responses.

Support depends on accountability and dedicating funds to roads/infrastructure only: A significant secondary theme was conditional support. Many respondents said they would support the measure only if the money was clearly dedicated to roads, bridges, and infrastructure projects, and not diverted elsewhere. Several expressed distrust of government spending, frustration over unfinished projects, and a desire for greater transparency and accountability regarding how funds would be used.



Please describe why you would *oppose* a ballot measure to increase the Use Tax by 1.5% to make it equal with the current sales tax.

Taxes are already too high, and residents cannot afford more increases: The most common opposition theme was general frustration with the overall tax burden and rising cost of living. Respondents repeatedly mentioned high property taxes, inflation, fuel prices, food costs, insurance, and utility bills, arguing that residents are already stretched financially and that “no new taxes” should be the priority. Many believed government should “live within its means” rather than continue raising taxes.

Distrust in town leadership, spending, and financial management: A major theme was skepticism that Monument leadership would spend the money responsibly. Many respondents accused the town of poor planning, wasteful spending, mismanagement, lack of transparency, or approving projects without proper funding in place. Several specifically called for audits, better budgeting, clearer accounting, and more accountability before considering any new tax increase.

Growth and development are the real problem, and developers should pay directly: Many respondents opposed the measure because they felt Monument approved too much residential and commercial growth without proper planning. Respondents frequently said developers, builders, or impact fees—not residents—should fully fund the infrastructure needed for new development. Some believed the town failed to require developers to pay upfront for road widening and infrastructure improvements tied to their projects.

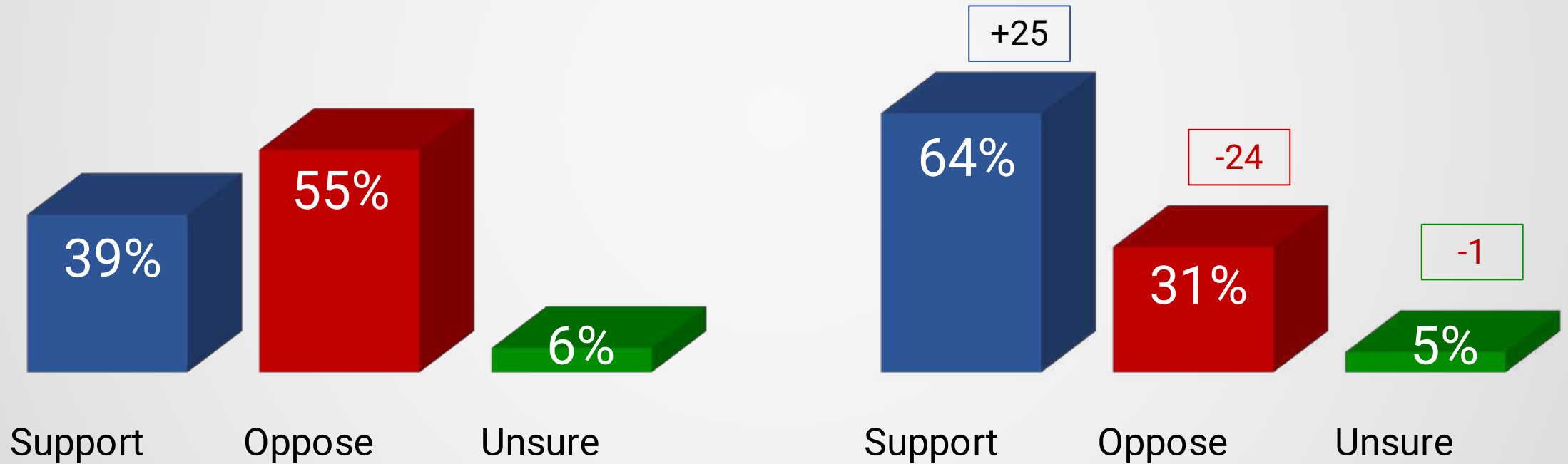
The tax would ultimately increase housing costs and be passed on to consumers: A significant number of respondents argued that even if the tax targets builders and developers, the costs would eventually be passed on to homebuyers and renters through higher housing prices. Several expressed concerns about housing affordability already being strained and worried the measure would make homes even more expensive.

Opposition to continued growth and concern Monument is losing its small-town character: Many comments reflected frustration with overdevelopment, traffic, apartments, chain businesses, warehouses, and rapid expansion. Respondents said Monument is becoming overcrowded, losing its identity, and turning into “suburbia” or an extension of Colorado Springs. Some opposed the tax because they felt it would further support or enable unwanted growth rather than slow it down.

Town of Monument 1.5% Use Tax Ballot Measure Comparison

Uninformed

Informed

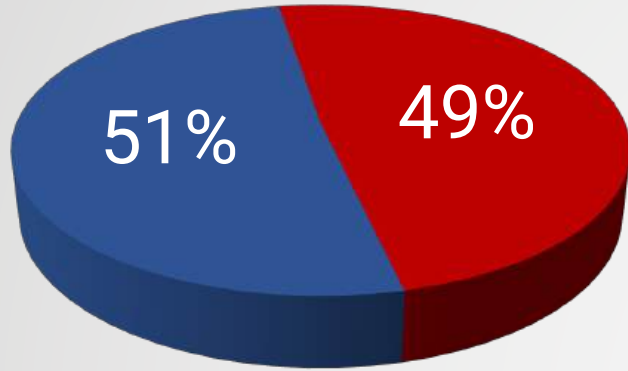




Survey Demographics

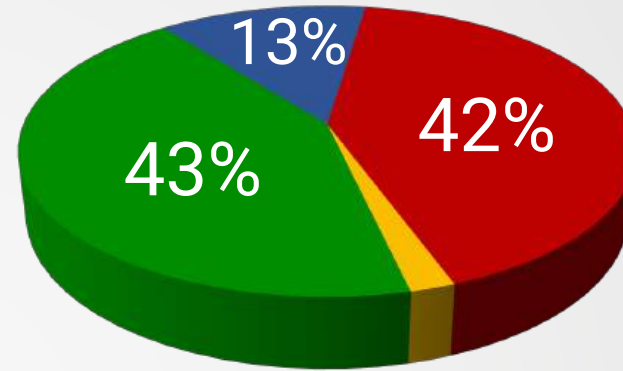
Survey Demographics

Gender



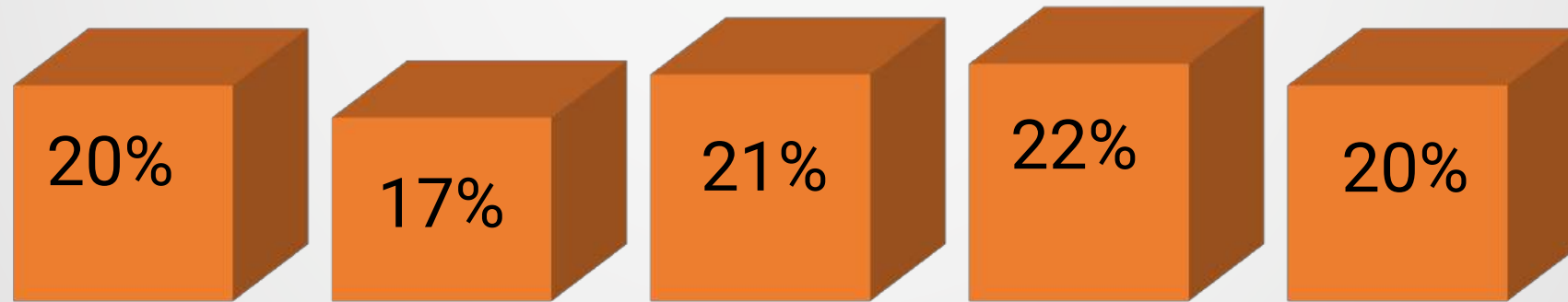
■ Female ■ Male

Party



■ Unaffiliated ■ Democrat ■ Republican ■ Other Party

Age Range



18 to 34

35 to 44

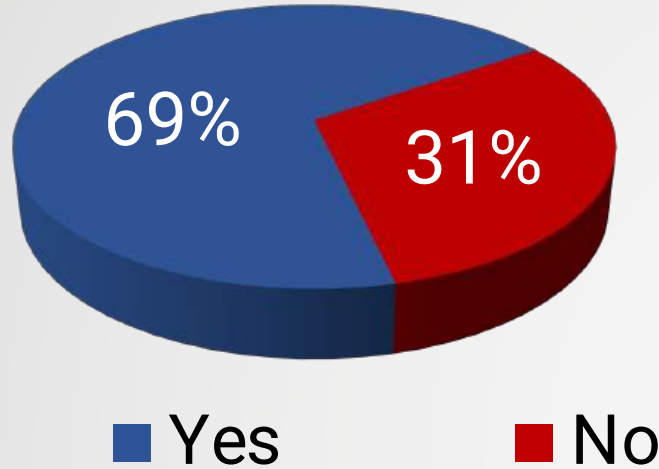
45 to 54

55 to 64

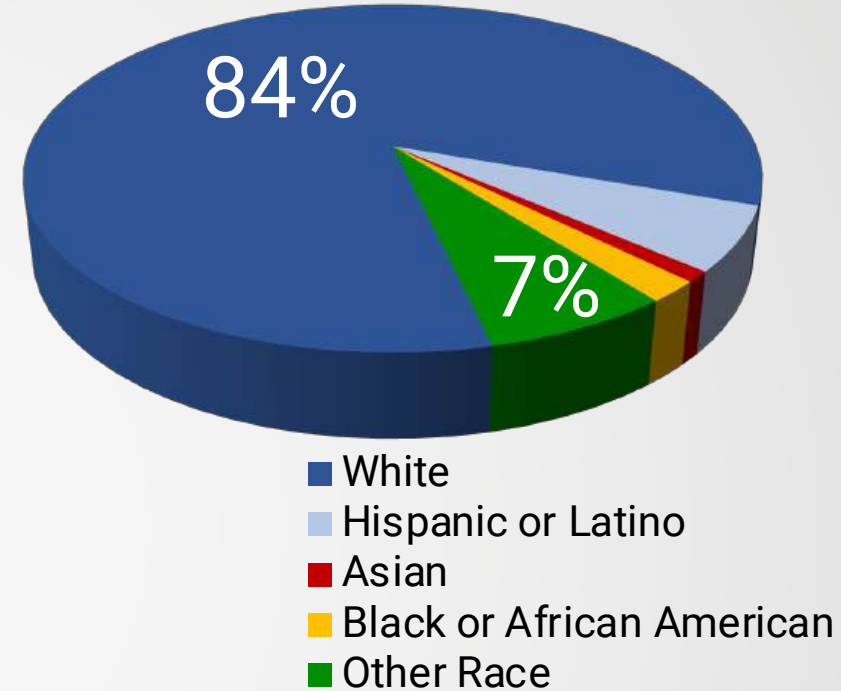
65 or Older

Survey Demographics

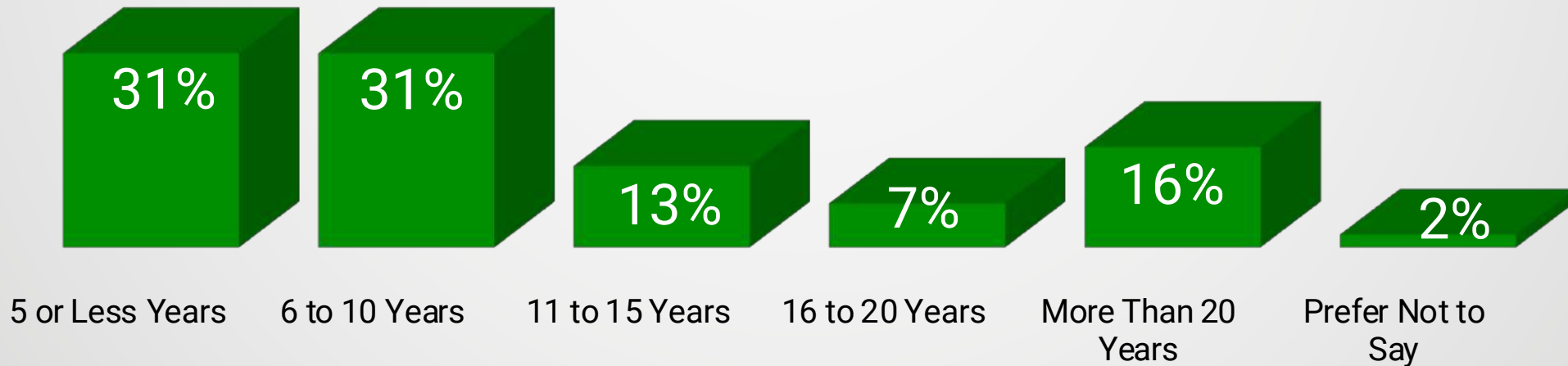
4 Year College Degree



Race



Lived at Current Address



Magellan Strategies

4800 Aspen Creek Drive

Broomfield, CO 80023

MagellanStrategies.com

(303) 861-8585

David Flaherty | Ryan Winger
Courtney Sievers | Logan Miller



2026 Restated Budget General Fund Overview

2026 Restated Budget
June 11, 2026



GENERAL FUND

GENERAL FUND						
Budget Summary Report						
	2023 Actuals	2024 Actuals	2025 Prelim Actuals	2026 Budget	2026 Amendments	2026 Amended Budget
01. GENERAL FUND						
Taxes	7,856,094.21	8,396,021.46	10,802,318.67	10,760,000.00	164,000.00	10,924,000.00
Intergovernmental	230,384.17	232,584.30	691,324.00	293,500.00	262,270.00	555,770.00
Licenses & Permits	125,981.25	109,929.63	132,680.00	246,400.00	-	246,400.00
User Charges/Fees	886,660.92	847,454.77	1,199,657.92	1,552,400.00	734,000.00	2,286,400.00
Investment Earnings	471,792.07	1,319,572.36	1,193,498.00	500,000.00	400,000.00	900,000.00
Other Revenue	9,786.45	36,409.87	33,010.00	500.00	8,000.00	8,500.00
Transfers In	840,989.96	655,949.05	1,472,858.00	1,052,854.00	-	1,052,854.00
Other	-	50,000.00	1,977,378.00	-	-	-
Total 01. GENERAL FUND	10,421,689.03	11,647,921.44	17,502,724.59	14,405,654.00	1,568,270.00	15,973,924.00
	2023 Actuals	2024 Actuals	2025 Prelim Actuals	2026 Budget	2026 Amendments	2026 Amended Budget
01. GENERAL FUND						
Salaries & Wages	2,636,159.53	3,178,881.74	5,372,668.00	5,496,898.00	(16,071.60)	5,480,826.40
Benefits	916,230.88	1,131,525.02	1,982,075.00	2,326,328.00	(4,461.57)	2,321,866.43
Purchased Services	1,218,122.53	1,140,404.58	1,664,353.00	2,663,528.69	67,522.00	2,731,050.69
Repairs & Maintenance	511,916.46	611,282.60	132,781.00	245,000.00	112,566.00	357,566.00
Supplies/Other	193,799.77	255,521.78	203,926.00	231,938.00	45,306.00	277,244.00
Utilities	188,723.49	257,017.65	207,934.00	190,902.00	-	190,902.00
Economic Development	65,900.00	62,000.00	62,000.00	62,000.00	-	62,000.00
Capital Outlay	354,473.99	1,302,120.54	1,540,791.00	164,000.00	250,000.00	414,000.00
Debt Services	34,812.32	17,315.30	47,850.00	54,066.00	-	54,066.00
Transfers Out	2,751,022.00	2,742,600.00	-	-	-	-
Expense Other	355,803.96	446,964.56	3,040,038.00	3,200,000.00	-	3,200,000.00
Code Enforcement	-	-	-	71,000.00	(71,000.00)	-
Total 01. GENERAL FUND	9,226,964.93	11,145,633.77	14,254,416.00	14,705,660.69	383,860.83	15,089,521.52
Change in Fund Balance	1,194,724.10	502,287.67	3,248,308.59	(300,006.69)	1,184,409.17	884,402.48
Cumulative Balance						
Beginning Fund Balance (PY)	\$ 6,646,831.00	\$ 7,841,555.10	\$ 6,308,663.77	\$ 6,491,767.95	\$ 3,065,204.41	\$ 9,556,972.36
Change in Fund Balance	\$ 1,194,724.10	\$ 502,287.67	\$ 3,248,308.59	\$ (300,006.69)		\$ 884,402.48
Ending Fund Balance	\$ 7,841,555.10	\$ 8,343,842.77	\$ 9,556,972.36	\$ 6,191,761.26		\$ 10,441,374.84
Less Reserves/Designations:						
TABOR Reserve	\$ 266,120.00	\$ 325,000.00	\$ 325,000.00	\$ 325,000.00		\$ 325,000.00
ARPA Reserves	\$ 2,035,179.00	\$ 2,035,179.00				
Asset Replacement	\$ -	\$ -	\$ 500,000.00	\$ 500,000.00		\$ 500,000.00
Unreserved Fund Balance	\$ 5,540,256.10	\$ 5,983,663.77	\$ 8,731,972.36	\$ 5,366,761.26		\$ 9,616,374.84
	60.04%	53.69%	61.26%	36.49%		63.73%



GENERAL FUND REVENUE BY DEPARTMENT

TOWN OF MONUMENT GENERAL FUND REVENUE	2023 Actuals	2024 Actuals	2025 Prelim Actuals	2026 Budget	2026 Amendments	2026 Amended Budget
30. STREETS	41,758.05	86,525.21	505,955.00	26,500.00	-	26,500.00
34. PARKS	20,149.50	21,668.59	19,270.00	18,000.00	-	18,000.00
40. TOWN COUNCIL	-	1,500.00	-	500.00	-	-
45. ADMINISTRATIVE	10,017,379.59	11,289,328.26	16,205,262.67	13,226,254.00	572,000.00	13,798,754.00
46. COURT	50,590.89	73,584.00	87,310.00	75,000.00	-	75,000.00
49. PLANNING DEPT	291,811.00	175,315.38	426,327.92	841,400.00	250,000.00	1,091,400.00
51. LAW ENFORCEMENT	-	-	258,599.00	218,000.00	746,270.00	964,270.00
Total Revenue	\$ 10,421,689.03	\$ 11,647,921.44	\$ 17,502,724.59	\$ 14,405,654.00	\$ 1,568,270.00	\$ 15,973,924.00

GENERAL FUND REVENUE BUDGET CHANGES

<u>GL Account</u>	<u>Acct Description</u>	<u>Amount</u>	<u>Note</u>
01-45-40060	Interest Income	\$ 400,000.00	Increase due to Piper Sandler interest
01-45-40120	Sales Tax – General Fund	\$ 164,000.00	2% increase
01-45-47000	Misc Revenue	\$ 8,000.00	Unclaimed Property
01-49-40134	Grant Revenue	\$ 250,000.00	Dola Grant: Master Transportation Plan
01-51-40625	LE Impact Fees	\$ 734,000.00	Police Impact Fees estimate
01-51-48000	Grant Revenue	\$ 12,270.00	DOJ Asset Forfeiture
TOTAL		\$ 1,568,270.00	



GENERAL FUND FINANCIAL FORECAST

	2026 YTD Budget	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast
Total Revenue - General Fund	15,973,827	15,620,930	16,251,638	16,570,396	16,920,976	17,278,779
Total Expenses - General Fund	15,089,425	16,085,092	16,982,323	17,359,473	18,070,493	18,961,575
Revenue - Expense	884,402	-464,161	-730,685	-789,077	-1,149,517	-1,682,796
Cumulative Balance						
Beginning Fund Balance (PY)	\$ 6,491,767.00	\$ 7,376,169.23	\$ 6,412,007.74	\$ 5,181,323.11	\$ 3,892,246.16	\$ 2,242,728.76
Change in Fund Balance	\$ 884,402.23	\$ (464,161.49)	\$ (730,684.63)	\$ (789,076.95)	\$ (1,149,517.40)	\$ (1,682,795.77)
Asset Replacement Contribution	\$ -	\$ (500,000.00)	\$ (500,000.00)	\$ (500,000.00)	\$ (500,000.00)	\$ (500,000.00)
Ending Fund Balance	\$ 7,376,169.23	\$ 6,412,007.74	\$ 5,181,323.11	\$ 3,892,246.16	\$ 2,242,728.76	\$ 59,932.99
Less Reserves/Designations:						
TABOR Reserve	\$ 325,000.00	\$ 325,000.00	\$ 325,000.00	\$ 325,000.00	\$ 325,000.00	\$ 325,000.00
ARPA Reserves						
Asset Replacement Reserve	\$ 500,000.00	\$ 1,000,000.00	\$ 1,500,000.00	\$ 2,000,000.00	\$ 2,500,000.00	\$ 3,000,000.00
Unreserved Fund Balance	\$ 7,051,169.23	\$ 6,087,007.74	\$ 4,856,323.11	\$ 3,567,246.16	\$ 1,917,728.76	\$ (265,067.01)
Minimum % Required = 20%	46.73%	37.84%	28.60%	20.55%	10.61%	-1.40%

